Comprehensive Alliance Schedule

FY2017 Jun. 8, Jul. 1, Mar. 28, Apr. 30, 1st half Oct. 1, ~FY2018 2017 FY 2019 2016 2017 2015 2015 Initiatives aimed Integration of at integration upstream Asset fuel assessment/Value Integration of Conclusion of Integration ' assessment JERA Co., investment/ Conclusion Basic fuel of existing Consent of Fuel of Joint-Inc. transportation/ Agreement thermal relevant parties procurement trading venture on integration established obtained business businesses businesses of existing agreement Asset transfer and overseas thermal procedures power power Deliberation of generation **Business** and energy model/detailed infrastructure organization businesses System architecture etc.

Overview of Measures to Prevent the Restriction on JERA Business Activities

1 Rules for appropriately securing funds to support JERA growth (Dividend rules)

- ➤ After retained earnings required to invest JERA for business growth, deal with risks and maintain investment grade rating, any remaining capital will be labeled as "capital available for dividends."
- > Dividend level shall be determined based on "market average payout ratio" within the range of the "capital available for dividends."
- ➤ Normally, dividend amounts shall be determined after agreement by both shareholders referring the dividend level mentioned above "as a guideline."

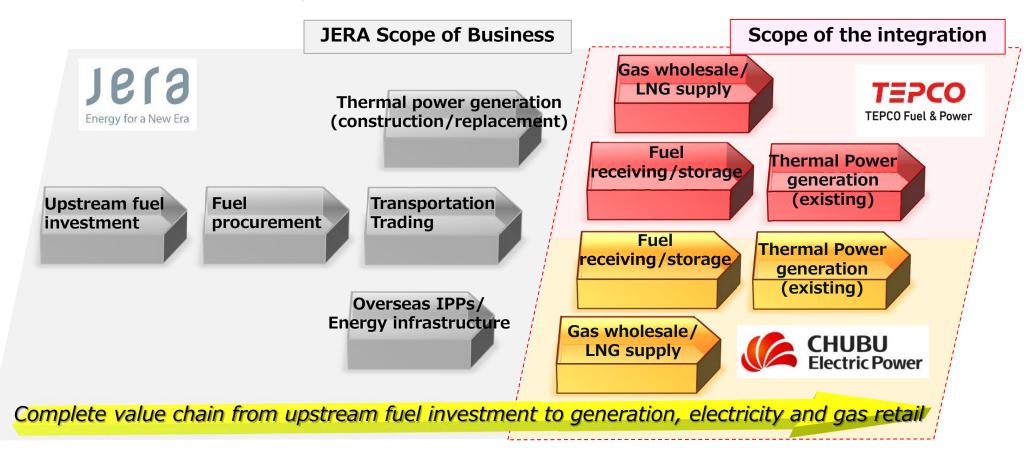
②Mechanism for complying with dividend rules

(Measures for restricting right over dividends)

- ➤ If material concerns arise over the financial situation of a shareholder, the right of the aforementioned shareholder to set dividends shall be immediately restricted and capital flow limited by "strictly" enforcing the dividend rules.
- ➤ If the aforementioned concerns are materialized, the other shareholder shall become the majority shareholder by acquiring one additional share.

The Scope of the Comprehensive Alliance and Post-Integration Initiatives

Attachment 3





Domestic Generation Businesses

- Streamlining through O&M model that is competitive in global markets
- Streamlining through joint procurement of materials and equipment
- Optimization of power portfolio

New businesses/Existing JERA businesses

- Electricity/gas market trading, third-party sales
- Global level O&M business
- Enlargement of gas/LNG wholesale
- Optimization through unified management of entire value chain
- Return trading knowhow to domestic thermal power business

60 billion JPY/year

>100 billion JPY/year within five years of integration

40 billion JPY/year

✓ Growth into a global energy company

- ✓ Development of fair competition, such as proactive leveraging of the market
- ✓ Stable supply of globally competitive energy to the customer
- ✓ Improvement of corporate value of both the TEPCO and Chubu Electric Power groups

(Reference) Overview of Corporate Scale by Company (FY2016)



^{※1} Amounts corresponding to fuel costs for each company have been added to JERA gross sales, but this shall be eliminated as internal trading after integration

^{※2} Estimate of scope of Step3 inheritance