# **Quarterly Financial Report**

The information shown below is an English translation of extracts from "Quarterly Financial Report for the Six Months Period Ended September 30, 2014", which was filed with stock exchanges (Tokyo and Nagoya) on the date shown below pursuant to their regulations, for your convenience. Be advised that the Japanese version (the original) shall prevail if in any case a discrepancy arises between the original and the English translation.

# CHUBU ELECTRIC POWER COMPANY, INCORPORATED (October 31, 2014) Stock Code: 9502

Quarterly Financial Report for the Six Months Period Ended September 30, 2014

(In accordance with provisions of regulations in Japan, and accounting standards generally accepted in Japan)

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(Figures are rounded down to the nearest million yen) (Figures in parentheses are negative numbers)

1. Performance over the Six Months Period Ended September 30, 2014 (Consolidated) (April 1, 2014 - September 30, 2014)

(1) Consolidated Operating Results

|  | 1H FY14    | YoY   | 1H FY13      | YoY  |
|--|------------|-------|--------------|------|
| Operating Revenues (million yen)           | 1,526,081  | 11.6% | 1,367,435    | 2.3% |
| Operating Income (Loss) (million yen)      | 69,563     | -     | (11,965)     | -    |
| Ordinary Income (Loss) (million yen)       | 38,492     | -     | (27,026)     | -    |
| Net Income (Loss) (million yen)            | 46,149     | -     | (16,773)     | -    |
| Net Income (Loss) per Share (Primary; yen) | 60.92      |       | (22.14)      |      |
|  | (17 17 010 | 0.00  | DI 0010 1007 | .11. |

(Note) Comprehensive income (2Q FY 2014: 45,417 million yen (YoY: 819.9 %), 2Q FY 2013: 4,937 million yen (YoY: - %))

(2) Consolidated Financial Standing

|                                | 30 Sep. 2014 | 31 Mar. 2014 |
|--------------------------------|--------------|--------------|
| Total Assets (million yen)     | 5,659,772    | 5,782,180    |
| Net Assets (million yen)       | 1,477,825    | 1,437,171    |
| Shareholders' Equity Ratio (%) | 25.5         | 24.2         |

(Reference) Shareholders' Equity (September 2014: 1,441,795 million yen, March 2014: 1,401,066 million yen)

## 2. Dividends

|  | FY 2014 | FY 2013 | FY 2014<br>(Forecast) |
|--|---------|---------|-----------------------|
| End of 1st quarter per share (Yen)     | -       | -       | n/a                   |
| End of 2nd quarter per share (Yen)     | 0.00    | 0.00    | n/a                   |
| End of 3rd quarter per share (Yen)     | n/a     | -       | -                     |
| End of the fiscal year per share (Yen) | n/a     | 0.00    | -                     |
| Annual Dividends per Share (Yen)       | n/a     | 0.00    | -                     |
|  |         |         |                       |

(Note) Forecasts revision of dividends from the latest forecasts: None

\*The Company has not yet decided forecast year-end dividend

# 3. Forecasts of Consolidated Results for the Fiscal Year Ending March 31, 2015(approximate estimate)

|                                     | FY 2014   | YoY  |
|-------------------------------------|-----------|------|
| Operating Revenue (million yen)     | 3,120,000 | 9.8% |
| Operating Income (million yen)      | 75,000    | -    |
| Ordinary Income (million yen)       | 30,000    | -    |
| Net Income (million yen)            | 38,000    | -    |
| Net Income per Share (Primary; yen) | 50.16     |      |

(Note) Forecasts revision of consolidated results from the latest forecasts: Forecasts have been revised

## 4. Other Information

(1) Changes in important subsidiaries during the quarter under review

(accompanying changes in the extent of consolidated companies) : None

(2) Application of accounting methods unique to state quarterly financial report: None

(3) Changes in accounting policies, changes in accounting estimates, restatements:

i) Changes in accounting policies to comply with the revised accounting standards: Changes occurred

- ii) Changes other than under i): None
- iii) Changes in accounting estimates: None
- iv) Restatements: None
- (4) Number of shares issued (common stock)
  - i) Number of shares issued at the end of period (including treasury stocks)

2nd quarter, FY2014: 758,000,000 Year end, FY2013 758,000,000

ii) Number of treasury stocks at the end of period 2nd quarter, FY2014: 410,370

Year end, FY2013: 385,894

iii) Weighted average number of shares outstanding during the period (accumulation for the quarters)2nd quarter, FY2014: 757,600,6692nd quarter, FY2013: 757,658,788

## Explanations Regarding Appropriate Use of the Forecasts, and Other Special Remark

1. The forecasts for the year ending March 31, 2015 have been revised from the previous announcement made on July 31, 2014.

2. The forecasts are based on information available as of the date of this announcement is made, and also, assumptions as of the date of this announcement are made on uncertain factors that would affect future results.

Actual results may differ by various causes in the future.

(Reference) Forecasts of Non-Consolidated Results for the Fiscal Year Ending March 31, 2015 (approximate estimate)

|                                     | FY 2014   | YoY  |
|-------------------------------------|-----------|------|
| Operating Revenue (million yen)     | 2,900,000 | 9.9% |
| Operating Income (million yen)      | 60,000    | -    |
| Ordinary Income (million yen)       | 20,000    | -    |
| Net Income (million yen)            | 33,000    | -    |
| Net Income per Share (Primary; yen) | 43.55     |      |

(Note) Forecasts revision of non-consolidated results from the latest forecasts: Forecasts have been revised

# The Attached Document

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#### 1. Regarding summary information (notes)

(1) Changes in accounting policies, changes in accounting estimates, restatements

(A change in an accounting policy)

Effective from the 1st quarter of the consolidated fiscal year under review, the Company and its subsidiaries have applied the Accounting Standard for Retirement Benefits (ASBJ Statement No. 26 of May 17, 2012 (hereinafter, "Statement No. 26")) and Guidance on Accounting Standard for Retirement Benefits (ASBJ Guidance No. 25 of May 17, 2012 (hereinafter, "Guidance No. 25")), in accordance with Article 35 of Statement No. 26 and Article 67 of Guidance No. 25, based on which the calculation method for retirement benefit obligation and past service costs have been reviewed, and the attribution method for projected retirement benefits has been changed from service period basis (some subsidiaries apply point basis) to projected benefit basis, as well as the calculation method of discount rate.

By applying a change in an accounting policy above, the effect of the change in the calculation method of retirement benefit obligation and past service costs is recognized in retained earnings at the beginning of the 2nd quarter of the consolidated fiscal year under review, according to the transitional process defined in Article 37 of Statement No. 26. As a result of the application, a liability for retirement benefits, an asset for retirement benefits and retained earnings decreased \$4,870 million, \$11,670 million and \$3,445 million, respectively, at the beginning of the same period. Furthermore, operating income, ordinary income and income before income taxes for the same period increased \$220million, respectively.

# I Consolidated Financial Statements

#### (1) Consolidated Balance Sheets

|  | As of Sep 30 2014  | (Millions of yes<br>As of Mar 31 2014 |
|--|--------------------|---------------------------------------|
| Assets   |                    |                                       |
| Noncurrent assets  | 4,700,925          | 4,778,48                              |
| Electric utility plant and equipment   | 3,289,722          | 3,243,96                              |
| Hydroelectric power production facilities  | 308,963            | 244,99                                |
| Thermal power production facilities  | 684,508            | 665,62                                |
| Nuclear power production facilities<br>Transmission facilities                         | 187,006<br>801,217 | 194,87<br>821,19                      |
| Transformation facilities  | 407,380            | 411,63                                |
| Distribution facilities  | 780,951            | 784,14                                |
| General facilities   | 112,895            | 114,33                                |
| Other electric utility plant and equipment   | 6,799              | 7,15                                  |
| Other noncurrent assets  | 219,398            | 222,05                                |
| Construction in progress   | 211,874            | 291,89                                |
| Construction and retirement in progress  | 211,874            | 291,89                                |
| Nuclear fuel   | 243,364            | 245,09                                |
| Loaded nuclear fuel  | 40,040             | 40,04                                 |
| Nuclear fuel in processing   | 203,324            | 205,05                                |
| Investments and other assets   | 736,565            | 775,48                                |
| Long-term investments  | 199,261            | 201,53                                |
| Reserve fund for reprocessing of irradiated nuclear fuel                               | 195,999            | 204,94                                |
| Net defined benefit asset  | 4,013              | 14,72                                 |
| Deferred tax assets  | 233,495            | 256,57                                |
| Other  | 105,113            | 99,05                                 |
| Allowance for doubtful accounts  | (1,317)            | (1,363                                |
| Current assets   | 958,846            | 1,003,69                              |
| Cash and deposits  | 150,617            | 140,57                                |
| Trade Notes and accounts receivable  | 252,315            | 230,20                                |
| Short-term investments   | 280,904            | 414,09                                |
| Inventories  | 156,338            | 120,33                                |
| Deferred tax assets  | 33,992             | 22,81                                 |
| Other<br>Allowance for doubtful accounts   | 86,102             | 76,96                                 |
| Total assets   | (1,424) 5,659,772  | (1,294) 5,782,18                      |
| iabilities and net assets  | 5,059,772          | 3,/62,10                              |
| Noncurrent liabilities   | 3,177,927          | 3,352,09                              |
| Bonds payable  | 555,791            | 698,58                                |
| Long-term loans payable  | 1,864,300          | 1,922,80                              |
| Provision for retirement benefits  | 215,782            | 221,92                                |
| Provision for reprocessing of irradiated nuclear fuel                                  | 15,713             | 15,40                                 |
| Provision for preparation of the reprocessing of irradiated nuclear fuel               | 22,768             | 22,76                                 |
| Provision for loss in conjunction with discontinued operations of nuclear power plants | 196,637            | 200,45                                |
| Asset retirement obligations   | 191,709            | 191,25                                |
| Other  | 115,224            | 78,89                                 |
| Current liabilities  | 1,001,536          | 987,50                                |
| Current portion of noncurrent liabilities  | 315,508            | 298,84                                |
| Short-term loans payable   | 344,970            | 342,28                                |
| Trade Notes and accounts payable   | 140,142            | 146,27                                |
| Accrued taxes  | 45,849             | 34,89                                 |
| Other  | 155,066            | 165,20                                |
| Reserves under the special laws  | 2,481              | 5,40                                  |
| Reserve for fluctuation in water levels  | 2,481              | 5,40                                  |
| Total liabilities  | 4,181,946          | 4,345,00                              |
| Shareholders' equity   | 1,398,546          | 1,355,88                              |
| Capital stock  | 430,777            | 430,77                                |
| Capital surplus  | 70,777             | 70,77                                 |
| Retained earnings  | 897,612            | 854,92                                |
| Treasury stock   | (619)              | (59                                   |
| Accumulated other comprehensive income   | 43,249             | 45,17                                 |
| Valuation difference on available-for-sale securities                                  | 30,163             | 27,01                                 |
| Deferred gains or losses on hedges   | (6,256)            | (3,51)                                |
| Foreign currency translation adjustment  | 17,451             | 19,04                                 |
| Remeasurements of defined benefit plans  | 1,890              | 2,63                                  |
| Minority interests   | 36,029             | 36,10                                 |
|  | 1.4//.042          | 1.43/.1/                              |

## (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

**Consolidated Statements of Income** 

|  |                                  | (Millions of yen)                |
|--|----------------------------------|----------------------------------|
|  | Six-months<br>ended Sep 30, 2014 | Six-months<br>ended Sep 30, 2013 |
| Operating revenue  | 1,526,081                        | 1,367,435                        |
| Electric utility operating revenue                               | 1,387,758                        | 1,246,955                        |
| Other business operating revenue                                 | 138,323                          | 120,479                          |
| Operating expenses   | 1,456,517                        | 1,379,400                        |
| Electric utility operating expenses                              | 1,324,268                        | 1,260,937                        |
| Other business operating expenses                                | 132,248                          | 118,463                          |
| Operating income (loss)  | 69,563                           | (11,965)                         |
| Non-operating income   | 6,565                            | 9,167                            |
| Dividends income   | 1,074                            | 913                              |
| Interest income  | 2,402                            | 2,467                            |
| Equity in earnings of affiliates                                 | 574                              | 233                              |
| Other  | 2,514                            | 5,553                            |
| Non-operating expenses   | 37,637                           | 24,228                           |
| Interest expenses  | 31,826                           | 21,055                           |
| Other  | 5,811                            | 3,173                            |
| Ordinary revenue   | 1,532,647                        | 1,376,603                        |
| Ordinary expenses  | 1,494,155                        | 1,403,629                        |
| Ordinary income (loss)   | 38,492                           | (27,026)                         |
| Provision or reversal of reserve for fluctuation in water levels | (2,926)                          | (7,930)                          |
| Reversal of reserve for fluctuation in water levels              | (2,926)                          | (7,930)                          |
| Extraordinary income   | 28,427                           |                                  |
| Solution received  | 28,427                           | -                                |
| Income (loss) before income taxes and minority interests         | 69,846                           | (19,096)                         |
| Income taxes-current   | 8,490                            | 2,619                            |
| Income taxes-deferred  | 14,515                           | (5,699)                          |
| Income taxes   | 23,005                           | (3,080)                          |
| Income (loss) before minority interests                          | 46,841                           | (16,016)                         |
| Minority interests in income                                     | 691                              | 757                              |
| Net income (loss)  | 46,149                           | (16,773)                         |

# Consolidated Statements of Comprehensive Income

|   |                    | (Millions of yen)  |
|---|--------------------|--------------------|
|   | Six-months         | Six-months         |
|   | ended Sep 30, 2014 | ended Sep 30, 2013 |
| Income (loss) before minority interests   | 46,841             | (16,016)           |
| Other comprehensive income  |                    |                    |
| Valuation difference on available-for-sale securities                               | 3,402              | 6,338              |
| Deferred gains or losses on hedges  | (1,279)            | 1,793              |
| Foreign currency translation adjustment   | 366                | 4,551              |
| Remeasurements of defined benefit plans   | (502)              | -                  |
| Share of other comprehensive income of associates accounted for using equity method | (3,411)            | 8,270              |
| Total other comprehensive income  | (1,423)            | 20,953             |
| Comprehensive income  | 45,417             | 4,937              |
| Comprehensive income attributable to  |                    |                    |
| Comprehensive income attributable to owners of the parent                           | 44,290             | 3,480              |
| Comprehensive income attributable to minority interests                             | 1,127              | 1,457              |

# (3) Consolidated Statements of Cash Flows

| (b) Consolidated Statements of Cash Flows  |                    | (Millions of yen)  |
|--|--------------------|--------------------|
|  | Six-months         | Six-months         |
|  | ended Sep 30, 2014 | ended Sep 30, 2013 |
| Net cash provided by (used in) operating activities  |                    |                    |
| Income (loss) before income taxes and minoroty interests   | 69,846             | (19,096            |
| Depreciation   | 134,361            | 134,584            |
| Decommissioning costs of nuclear power units   | 2,155              |                    |
| Loss on retirement of noncurrent assets  | 3,605              | 3,355              |
| Decrease in provision for retirement benefits  |                    | (2,158             |
| Decrease in provision for net defined benefit liability and assets                                       | (706)              |                    |
| Decrease in provision for reprocessing of irradiated nuclear fuel  | (6,140)            |                    |
| Increase in provision for other reprocessing of irradiated nuclear fuel                                  | 308                |                    |
| Decrease in provision for loss in conjunction with discontinued operations of nuclear power plants       | _                  | (970               |
| Decrease in reserve for fluctuation in water levels  | (2,926)            | (7,930             |
| Interest and dividends loss  | (3,476)            | · ·                |
| Interest expenses  | 31,826             | 21,055             |
| Solution received  | (28,427)           |                    |
| Increase in reserve fund for reprocessing of irradiated nuclear fuel                                     | 8,946              | 8,770              |
| Decrease in notes and accounts receivable-trade  | (22,088)           | (18,211            |
| Decrease (increase) in inventories   | (36,025)           | 58                 |
| Decrease in notes and accounts payable-trade   | (6,132)            | (29,899            |
| Other  | 52,634             | (9,418             |
| Subtotal   | 197,761            | 71,652             |
| Interest and dividends income received   | 4,879              | 3,947              |
| Interest expenses paid   | (32,560)           | (20,925            |
| Solution package received  | 28,427             |                    |
| Income taxes paid  | (3,030)            | (2,162             |
| Net cash provided by (used in) operating activities  | 195,477            | 52,511             |
| Net cash provided by (used in) investing activities  |                    |                    |
| Purchase of noncurrent assets  | (120,165)          | (133,463           |
| Payments of investment and loans receivable  | (103,228)          |                    |
| Collection of investment and loans receivable  | 94,545             | 150,725            |
| Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation      | 25                 |                    |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation         | 29                 |                    |
| Other  | (378)              | 3,400              |
| Net cash provided by (used in) investing activities  | (129,172)          | (127,703           |
| Net cash provided by (used in) financing activities  |                    | ( )                |
| Proceeds from issuance of bonds  | 39,868             | 19,933             |
| Redemption of bonds  | (222,800)          |                    |
| Proceeds from long-term loans payable  | 22,864             |                    |
| Repayment of long-term loans payable   | (34,035)           |                    |
| Increase in short-term loans payable   | 186,734            |                    |
| Decrease in short-term loans payable   | (184,194)          |                    |
| Purchase of treasury stock   | (32)               |                    |
| Cash dividends paid  | (93)               |                    |
| Cash dividends paid to minority shareholders   | (93)               |                    |
| Other  |                    |                    |
| Net cash provided by (used in) financing activities  | (903)<br>(192,854) | · · ·              |
|  | ,                  | × -                |
| Effect of exchange rate change on cash and cash equivalents<br>Net decrease in cash and cash equivalents | 691<br>(125,857)   | (70.635            |
|  | (123.85/)          | (79,635            |
| Cash and cash equivalents at beginning of this period  | 536,773            | 621,937            |

(4) Note regarding issue on going concern

Not applicable

(5) Note regarding in the case fluctuation in net assets occurs

Not applicable

3. Other Information (Supplementary Information)

#### (1)Business and other risks

Concerning "Business and other risks" stated on Financial Report for the Fiscal Year Ended March 31, 2014, the Company has made a significant change to the following items.

The forward-looking statements in this document are based on the Company's judgment on the day for announcing operating results for the Six Months Period of the Fiscal Year Ending March 31, 2015 (on October 31, 2014).

(The item numbers attached to the following headings correspond to the item numbers for "Operating Results IV. Business and Other Risks" stated on Financial Report for the Fiscal Year Ended March 31, 2014.)

(2)Risks associated with Chubu Electric Group business activities

<1> Suspension of electricity generating facilities

The Company has suspended operation of all reactors at the Hamaoka Nuclear Power Station. Based on the new regulatory standards, the Company has currently been taking countermeasures, while receiving the Nuclear Regulation Authority's review to verify compliance with the new regulatory standards for Reactor No. 4. The Company has been studying the Nuclear Regulation Authority's review of countermeasures submitted by other electric power companies to reflect findings in its countermeasures based on the new regulatory standards accordingly. According to its study results, the Company has decided to review part of countermeasures for Reactor No. 4. Consequently, the completion of the countermeasure works is expected to be delayed by about another one year from the previous schedule. The countermeasure works for Reactor No. 4 and for Reactor No. 3 are estimated to be completed around September 2016 and around September 2017, respectively.

Although there is a possibility that the Company will be required to take a new look at

the countermeasure works or conduct additional works along with the progress of the Nuclear Regulation Authority's review for Reactor No. 4, the Company will aim for early completion of the countermeasure works by accurately grasping the progress of the Nuclear Regulation Authority's review and the latest knowledge to implement necessary measures in advance. Meanwhile, following the application for Reactor No.4, the Company has been preparing for the submission of an application for a review to verify compliance with the new regulatory standards for Reactor No.3 within FY2014. Furthermore, as for Reactor No.5, the Company has also continuously been examining all the necessary steps that need to be taken.

In addition, the Company has enhanced disaster prevention system, put in place disaster prevention equipment, and promoted cooperation with the central government and local governments in which these reactors are located, with the aim of improving the disaster prevention measures further.

The Company is putting all its efforts into ensuring the stable supply of electricity after suspension of operation of all reactors at the Hamaoka Nuclear Power Station. Specifically, we have taken various measures to meet demand, such as resuming operations of thermal power units under long-term planned shutdown, while requesting our customers to save electricity. Our performance is expected to be affected by a substantial increase in fuel costs due to replacement of nuclear power with thermal power.

Providing the complete power supply system from power generation to distribution, the Chubu Electric Group strives to develop and maintain optimum facilities that ensure stable delivery of high quality electricity economically, while working to establish disaster-resistant systems by taking measures against large-scale earthquakes. However, if supply facilities of the Company or other power companies from which we receive power supply are shut down because of a large-scale disaster, an accident or terrorism, an obstacle to fuel procurement, and a correspondence to the new regulatory standards, our operational results may be affected.

#### (2) Challenges to be addressed by the Company

On October 7, 2014, Chubu Electric Power Co., Inc. and Tokyo Electric Power Company, Incorporated entered into a memorandum of understanding on the formation of a comprehensive alliance covering the entire energy supply chain, from fuel-related upstream investments and fuel procurement through power generation (new construction and replacement). In addition, on October 31, 2014, the Company announced a partial reviewing of the content for the countermeasure works to increase the safety of the Hamaoka Nuclear Power Station.

Please note that the matters concerning forecasts for the future performance were judged as of the date of the announcement (October 31, 2014) of the operating results for the second quarter of the fiscal year ended March 31, 2014.

#### (Challenges to be addressed)

Business environment surrounding the electric power industry has changed significantly since the accident occurred at the Fukushima Daiichi Nuclear Power Plant of Tokyo Electric Power Company, turning into an extremely tough situation. Although the Nuclear Regulation Authority has been conducting a review to verify compliance with the new regulatory standards, all nuclear power stations in Japan have been shut down.

In addition, in response to the enactment of the Revised Electricity Business Act in June 2014, which contains full liberalization of entry to electricity retail business, the second phase of the electricity system reform, detailed examinations on the designing of the system are underway.

However, our mission as an electric power supplier to "provide customers with safe and inexpensive energy on a stable manner" has never changed under any business environment.

To continue to accomplish this mission toward future, it is critical to combine diverse energies such as nuclear power, thermal power and renewable energy in a balanced manner.

Particularly in a country like Japan where energy resources are scarce, the Company believes that it is indispensable to continue to use nuclear power as an important source of electric power based on all-out safety measures with the aim of addressing the challenges of rise in fossil fuel prices, global warming and securing energies on a stable basis toward the future.

At present, the Company has been experiencing extremely tough conditions in the overall business operations as the capacity of power supply is lowering due to the suspension of the Hamaoka Nuclear Power Station, and the revenue and expenditure is deteriorating due to the rise in fuel price.

In light of these circumstances, the Chubu Electric Power Company Group has set three priority measures in which it will exert continued efforts: "Measures to further enhance the safety of the Hamaoka Nuclear Power Station," "Measures for stable power supply," and "Efforts toward promotion of management efficiency."

First of all, regarding "Measures to further enhance the safety of the Hamaoka Nuclear Power Station", the Company has been studying the Nuclear Regulation Authority's review of countermeasures submitted by other electric power companies to reflect findings in its countermeasures based on the new regulatory standards accordingly. According to its study results, the Company has decided to review part of countermeasures for Reactor No. 4. Consequently, the completion of the countermeasure works is expected to be delayed by about another one year from the previous schedule. The countermeasure works for Reactor No. 4 and for Reactor No. 3 are estimated to be completed around September 2016 and around September 2017, respectively.

Although there is a possibility that the Company will be required to take a new look at the countermeasure works or conduct additional works along with the progress of the Nuclear Regulation Authority's review for Reactor No. 4, the Company will aim for early completion of the countermeasure works by accurately grasping the progress of the Nuclear Regulation Authority's review and the latest knowledge to implement necessary measures in advance. Meanwhile, following the application for Reactor No.4, the Company has been preparing for the submission of an application for a review to verify compliance with the new regulatory standards for Reactor No.3 within FY 2014. Furthermore, as for Reactor No.5, the Company has also continuously been examining all the necessary steps that need to be taken. The Company is determined not only to take measures to comply with the new regulatory standards, but also to make efforts to further enhance the safety of the Hamaoka Nuclear Power Station voluntarily and continuously.

The Company will strengthen cooperation with local governments toward the formulation of an effective resident evacuation plan by local governments, while improving its disaster management system and conducting disaster drills to enhance its disaster preparedness.

The Company will fully explain these measures and efforts to local communities and society to gain their understanding.

Secondly, regarding "Measures for stable power supply", the Company will continue to change the timing of regular inspections of power generation facilities, shorten the process of such inspections, and procure additional fuel. Additionally, as measures to deal with aged power generation facilities, the Company will steadily promote the development of Nishi-Nagoya Thermal Power Station Group No. 7 and also focus on electricity procurement through bidding for thermal power capacity. Furthermore, the Company will strive to bring the reliability, economic efficiency, and flexibility of its fuel procurement to an even higher level by such a way as procuring LNG from the United States. In addition to these measures, the Company will upgrade large-scale earthquake countermeasures at its power generation facilities.

The Company is determined to fulfill a duty of stable power supply to the Chubu region, and cooperate to ensure proper demand and supply situations nationwide by supporting other power companies in which tough demand and supply status is anticipated. Finally, regarding "Efforts toward promotion of management efficiency", the Company will exert its utmost efforts to reverse its declining profitability by implementing extensive management efficiency enhancement measures without sanctuaries.

Specifically, the Company will reduce fuel costs by improving the general thermal efficiency through the introduction of high efficiency combined cycle power generation and the efficient operation of thermal power plants that it has been implemented. In addition, the Company will promote efforts to reduce the procurement cost by expanding the use of competitive bidding and introducing the bidding system for thermal power capacity and to cut back capital investment and maintenance expenses by adopting new technologies.

Presently, the Japanese government is studying power system reforms including full-scale retail liberalization of electric power, which allows all customers including households to freely select an electric power company, as well as further neutralization of power transmission and distribution to promote competitions. In addition, the government has also started a study on the gas business system reform including full-scale liberalization of entry to gas retail business in the gas industry. The environment surrounding the energy market has been significantly changing.

Under such changing environment, to promote our growth strategy that has adopted, Chubu Electric Power Co., Inc. and Tokyo Electric Power Company, Incorporated ("TEPCO") entered into a memorandum of understanding on the formation of a comprehensive alliance covering the entire energy supply chain, from fuel-related upstream investments and fuel procurement through thermal power generation. The Company believes that the alliance with TEPCO will expand its growth opportunity significantly, including drastic improvement of fuel procurement capabilities based on the enlarged scale of fuel procurement; an entry into the Kanto region with larger market size and bigger growth opportunity; and a leap into a global enterprise using advantages of the alliance.

The Company will aim to establish a joint venture company with TEPCO as an equal partner and negotiate the details of the alliance with TEPCO, such as the scope of businesses and the time of business transfer, to conclude a final agreement within FY 2014.

The Chubu Electric Power Company Group will continue trying to ensure stable supply of electricity, develop the electricity business in areas other than the Chubu region, and further expand the gas business. Through these efforts, the Group will continue to respond flexibly and appropriately to changes in the energy market.

Keeping firmly in mind that trust from customers and society is the foundation of our business operation, the Company will execute the management with compliance as well as accomplish its corporate social responsibilities (CSR) as a good corporate citizen providing "security" to all customers, struggling to win confidence of, and to be selected by, customers, shareholders and investors, and contribute to the development of the local communities.