



# Investors Meeting for Fiscal Year ended March 31, 2020

May, 2020

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# I

## Outline of Financial Results for Fiscal Year ended March 31, 2020

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Note: The Company's fiscal year (FY) is from April 1 to March 31 of the following year.  
FY2019 represents the fiscal year begun on April 1, 2019, and ended on March 31, 2020.  
Monetary amounts are rounded down to the nearest whole number of the units being used, while  
principal figures like electrical energy sold or electric power supplied are rounded to the nearest unit.

# Summary of Financial Results <1>

## <Points of Financial Results> (Consolidated)

### ■ Operating revenues: 3,065.9 billion yen

Operating revenues increased by 30.8 billion yen compared with FY2018, mainly due to an increase in fuel cost adjustment charge (+13.1 billion yen) and an increase in surcharge and grant based on Act on Special Measures Concerning Procurement of Electricity from Renewable Energy Sources by Electricity Utilities (+37.8 billion yen).

### ■ Ordinary income: 191.8 billion yen

Ordinary income increased by 78.8 billion yen compared with FY2018, mainly due to conversion of time lag loss incurred by fuel cost adjustment system into income (+89.0 billion yen [-50.0 billion yen → 39.0 billion yen]).

(Reference) Consolidated ordinary income excluding the effect of time lag: Approx. 153.0 billion yen

Consolidated ordinary income excluding the effect of time lag decreased by 10.0 billion yen compared with FY2018, mainly due to effects of competition in sales and consolidation accounting procedure due to transfer of the thermal power businesses, in spite of promoting efficiency.

### ■ Extraordinary income: 19.0 billion yen

Valuation gain arising from consolidation accounting procedure due to transfer of the thermal power businesses.

- Operating revenues increased for 3 consecutive years since FY2017
- Ordinary income increased following FY2017, for the first time in 2 years.
- We recorded increased sales and increased income following FY2017, for the first time in 2 years.

	FY2019 (A)	FY2018 (B)	Change (A-B)	(Billion yen, %) (A-B)/B
Operating revenues	3,065.9	3,035.0	30.8	1.0
Operating income	130.8	125.9	4.9	3.9
Ordinary income	191.8	112.9	78.8	69.8
Extraordinary income	19.0	-	19.0	-
Net income attributable to owners of parent	163.4	79.4	84.0	105.8

(note) The number of consolidated subsidiaries [change from the previous year in parenthesis]

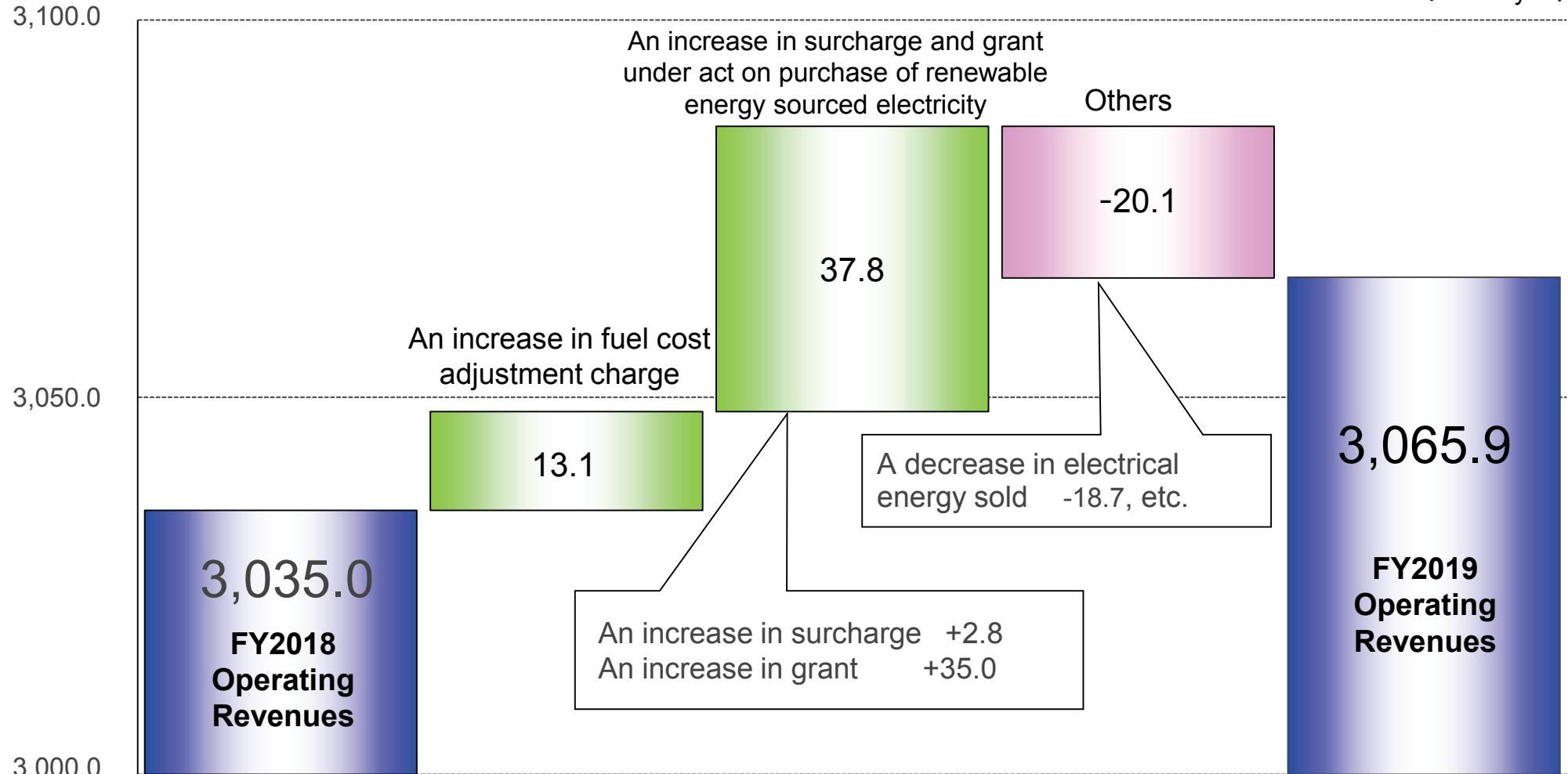
FY2019: 35 subsidiaries (-2 companies), 41 affiliates accounted for under the equity method (+4 companies)

# Summary of Financial Results <2>

[Factors contributing to change in consolidated operating revenues]

(Operating revenues increased by 30.8 billion yen)

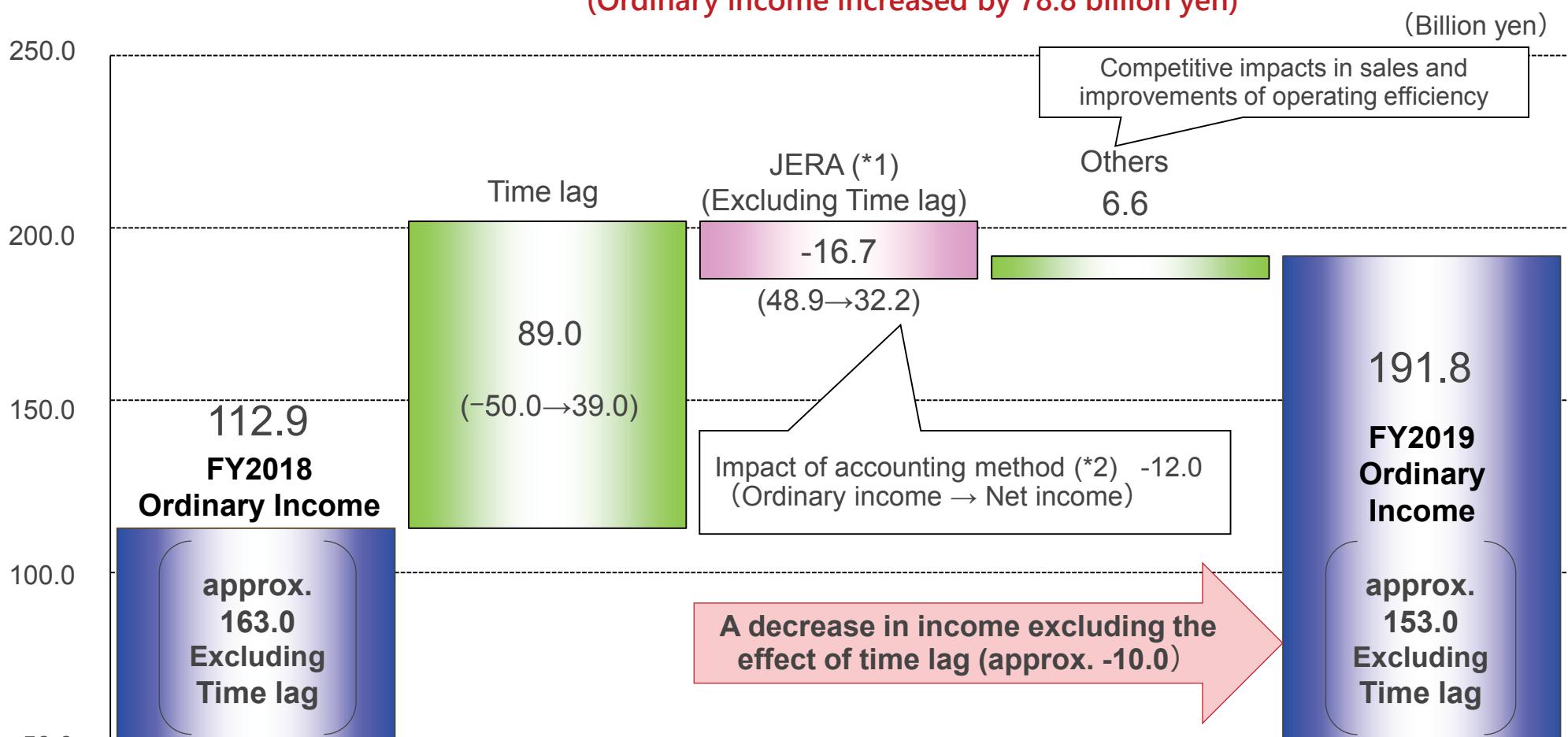
(Billion yen)



# Summary of Financial Results <3>

## [Factors contributing to change in consolidated ordinary income]

(Ordinary income increased by 78.8 billion yen)



\*1 Income of FY2018 includes the income from thermal power generation business of Chubu Electric Power.

\*2 The recognition of JERA profit was changed from pre-tax basis to post-tax basis under consolidation, as the existing thermal power generation businesses was integrated to JERA which is affiliates accounted for under the equity method.

# Electrical Energy Sold

## <Electrical Energy Sold> (Nonconsolidated)

- Decreased by 1.0TWh to 117.2TWh compared with FY2018, mainly due to a decrease in industrial production and an effect of switches made to other operators with the intensified compared with the previous year, in spite of a sales increase outside Chubu region.

	FY2019 (A)	FY2018 (B)	(TWh, %)	
			Change (A-B)	(A-B)/B
Electrical Energy Sold	Low voltage	34.6	36.4	(1.7) (4.8)
	High voltage · Extra-high voltage	82.6	81.9	0.7 0.9
	Total	117.2	118.3	(1.0) (0.9)

### [Reference (1)]

Electrical Energy Sold including group companies (*)	122.5	123.6	(1.0)	(0.9)
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\* The sum of the company, consolidated subsidiaries, and affiliates accounted for under the equity method.

### [Reference (2)]

Electrical Energy Sold to other companies (*)	4.4	8.4	(4.0)	(47.3)
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\* Electrical Energy Sold to other companies represents power output excluding the electric power transmitted by Power Network Company from "Wholesale" of externally generated power output.

# Electric Power Supplied

## <Electric Power Supplied> (Nonconsolidated)

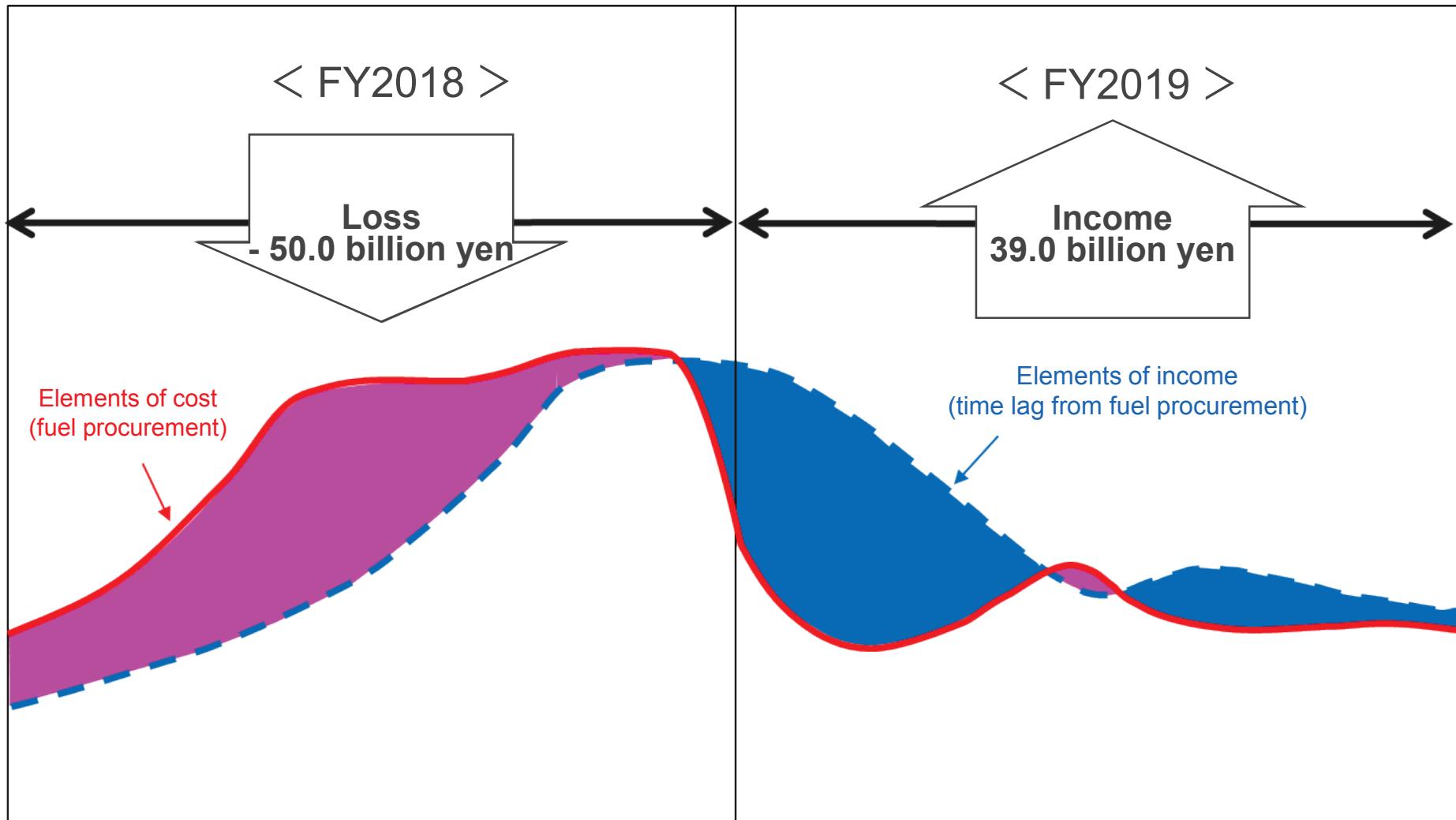
- **Hydro:** Almost unchanged from FY2018.
- **Thermal:** Thermal power plants have been transferred to JERA in April, 2019.
- **Purchased power:** Increased by 105.6 TWh, mainly due to the start purchasing electric power from JERA.

		FY2019 (A)	FY2018 (B)	Change (A-B)	(TWh, %) (A-B)/B
Electric Power Supplied	Internally generated	Hydro <flow rate>	8.7 <101.2>	8.5 <102.4>	0.2 <(1.2)>
		Thermal	-	104.0	(104.0)
		Nuclear <utilization rate>	(0.2) <->	(0.3) <->	0.0 <->
		Renewable energy, etc.	0.1	0.1	0.0
		Wholesale	(13.8)	(11.1)	(2.8)
	Externally generated(*)	Purchased power	128.4	22.8	105.6
	Power used for pumped storage		(0.8)	(0.7)	(0.2)
Total		122.3	123.4	(1.0)	(0.8)

\* Externally generated represents power output that we grasped at the end of FY2019. It includes -9.4TWh (FY2019) and -2.6TWh (FY2018) as the transmitted power and 8.7TWh (FY2019) and 2.8TWh (FY2018) as the purchased power by Power Network Company.

[Others]		FY2019 (A)	FY2018 (B)	Change (A-B)	
CIF price: crude oil	(\$/b)	67.9	72.2	(4.3)	*CIF crude oil price for FY2019 is tentative.
FX rate (interbank)	(yen/\$)	108.7	110.9	(2.2)	

# (Reference) Impact of Accrued Income (Result)



# Forecast for FY2020

- We cannot estimate the impact of expansion of the coronavirus COVID-19 on electricity sales volume, etc. and it is difficult to reasonably forecast business results, accordingly the decision has not been made yet.
- We will promptly announce our business forecasts once it becomes possible to do so.

\*Electrical energy sold in April <Chubu region> (tentative)

Decreased by 7% compared with April 2019 mainly due to shorter operating hours at customers in the service and retail sectors, suspension of plants at customers in the manufacturing sector.

# Policy of Return to Shareholders and Dividends for the Fiscal Year under Review, and the Fiscal Year to Come



## <Policy of Return to Shareholders>

- Chubu Electric Power will continue to invest in plants and equipments for a safe and stable supply of electricity as well as in growth sectors to maintain sustainable growth and increase our corporate value.
- Providing strong shareholder returns is an important mission for our Group. We will continue to pursue stable dividends, and consider our profit growth. Our target consolidated payout ratio is over 30%.

## <Dividends for the fiscal year under review (FY2019)>

- For FY2019, the year-end dividends per share is expected to be **25 yen** same as the interim dividend based on the above “Policy Return to Shareholders”

	FY2019	FY2018
Interim Dividends per share (yen)	25	20
Year-end Dividends per share (yen)	25	25
Annual Dividends per share (yen)	50	45
Consolidated Payout Ratio excluding the effect of time lag	30.4%	29.4%

## <Dividends for the fiscal year to come (FY2020)>

- For FY2020, based on the above “Policy Return to Shareholders”, annual dividends per share is expected to be **50 yen** which is the level to keep the year- end dividend of FY2019.

# II

## Reference Data: Financial Results

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# Consolidated Statements of Income

	FY2019 (A)	FY2018 (B)	Change (A-B)	(Billion yen, %) Change (A-B)/B
Operating revenues	3,065.9	3,035.0	30.8	1.0
Share of profit of entities accounted for using equity method	77.1	9.5	67.5	706.5
Other	10.7	12.6	(1.9)	(15.3)
Non-operating revenues	87.8	22.2	65.6	294.7
Ordinary revenues	3,153.8	3,057.3	96.4	3.2
Operating expenses	2,935.1	2,909.1	25.9	0.9
Non-operating expenses	26.8	35.2	(8.3)	(23.7)
Ordinary expenses	2,962.0	2,944.4	17.6	0.6
<Operating income>	<130.8>	<125.9>	<4.9>	<3.9>
Ordinary income	191.8	112.9	78.8	69.8
Extraordinary income	19.0	-	19.0	-
Income taxes	43.1	30.0	13.1	43.9
Net income attributable to non-controlling interests	4.2	3.5	0.7	21.2
Net income attributable to owners of parent	163.4	79.4	84.0	105.8

# Nonconsolidated Statements of Income <1>: Operating revenues

	FY2019 (A)	FY2018 (B)	Change (A-B)	(Billion yen, %) (A-B)/B	<Major factors for change>
Electricity sales revenues	2,147.4	2,197.1	(49.7)	(2.3)	
Sold power to other electric utilities(*1)	85.3	109.3	(23.9)	(21.9)	A decrease in electrical energy sold -18.7
Transmission revenue, etc. (*2)	102.5	87.9	14.5	16.5	
Grant under act on purchase of renewable energy sourced electricity	280.2	245.2	35.0	14.3	An increase in purchase of renewable energy sourced electricity
Other	27.5	27.9	(0.4)	(1.5)	
Electricity business operating revenues	2,643.1	2,667.6	(24.5)	(0.9)	
Incidental business operating revenues	75.9	75.3	0.5	0.8	
Total operating revenues	2,719.0	2,743.0	(23.9)	(0.9)	

\*1 Sold power to other utilities, and Sold power to other suppliers

\*2 Transmission revenue, and Settlement revenue among utilities

## Nonconsolidated Statements of Income <2>: Operating expenses

	FY2019 (A)	FY2018 (B)	Change (A-B)	(Billion yen, %) (A-B)/B	<Major factors for change>
Salaries and employee benefits	171.1	189.1	(17.9)	(9.5)	Integration of the existing thermal power generation businesses into JERA -814.3
Fuel	0.5	814.3	(813.7)	(99.9)	
Nuclear back-end expenses (*1)	17.3	16.6	0.6	4.2	Start purchasing electric power from JERA
Purchased power etc. (*2)	1,463.5	469.5	993.9	211.7	Sales increase outside Chubu region
Transmission charges etc. (*3)	34.4	25.3	9.1	35.9	
Maintenance	120.6	163.2	(42.5)	(26.1)	Integration of the existing thermal power generation businesses into JERA -43.2
Depreciation	158.1	236.0	(77.8)	(33.0)	
Taxes other than income taxes	99.7	124.5	(24.7)	(19.9)	Integration of the existing thermal power generation businesses into JERA -76.1
Levy under act on purchase of renewable energy sourced electricity	298.5	295.7	2.8	1.0	
Other	170.6	229.6	(58.9)	(25.7)	Integration of the existing thermal power generation businesses into JERA -41.8 (Waste disposal expenses, etc.)
Electricity business operating expenses	2,534.9	2,564.2	(29.2)	(1.1)	
Incidental business operating expenses	75.7	73.2	2.5	3.4	
Total operating expenses	2,610.7	2,637.4	(26.7)	(1.0)	

\*1 Contributions for reprocessing of irradiated nuclear fuel, Designated radioactive waste disposal expenses, Decommissioning nuclear power plants

\*2 Purchased power from other utilities, Purchased power from other suppliers, Portion of the existing power generation expenses such as spent fuel reprocessing for which contracts have been signed

\*3 Transmission charges, Supply connection transmission charges, Settlement revenue among utilities

## Nonconsolidated Statements of Income <3>: Net income

	FY2019 (A)	FY2018 (B)	Change (A-B)	(Billion yen, %) (A-B)/B
Operating income	108.3	105.5	2.8	2.7
Non-operating revenues	12.5	14.7	(2.2)	(15.4)
Non-operating expenses	22.7	31.3	(8.6)	(27.5)
Ordinary revenues	2,731.6	2,757.8	(26.2)	(1.0)
Ordinary expenses	2,633.4	2,668.7	(35.3)	(1.3)
Ordinary income	98.1	89.0	9.1	10.3
Income taxes	35.9	23.0	12.9	56.4
Net income	62.1	66.0	(3.8)	(5.8)

# Consolidated and Nonconsolidated Financial Standing

		(Billion yen)			<Major factors for change>
		Mar. 31, 2020 (A)	Mar. 31, 2019 (B)	Change (A-B)	
Assets	Consolidated	5,500.8	5,987.5	(486.7)	Succeeded to JERA -1,188.9 (including cash and deposits <-335.0>) Acquisition of JERA's stock by succeeding +578.8
	Nonconsolidated	4,782.3	5,402.8	(620.4)	
Liabilities	Consolidated	3,538.7	4,143.1	(604.4)	Succeeded to JERA -610.1
	Nonconsolidated	3,274.7	3,922.8	(648.0)	
Net assets	Consolidated	1,962.0	1,844.3	117.7	Succeeded to JERA -599.2
	Nonconsolidated	1,507.6	1,480.0	27.5	
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Shareholders' equity ratio (%)	Consolidated	34.4	29.7	4.7	Succeeded to JERA -599.2
	Nonconsolidated	31.5	27.4	4.1	
Outstanding interest-bearing debt	Consolidated	2,425.0	2,981.1	(556.1)	Succeeded to JERA -599.2
	Nonconsolidated	2,334.7	2,921.3	(586.6)	

# Segment Information <1>

## [Operating revenues]

	FY2019 (A)	FY2018 (B)	Change (A-B)	<Major factors for change>
Customer Service & Sales	2,660.3	2,749.5	(89.1)	
Power Network	750.7	746.4	4.3	
JERA (*1)	-	1,086.5	(1,086.5)	
Others (*2)	770.9	762.7	8.2	

## [Ordinary income and loss]

	FY2019 (A)	FY2018 (B)	Change (A-B)	
Customer Service & Sales	45.0	64.4	(19.3)	Decrease mainly due to the increasing competitive impact in sales, despite of the effort to reduce power procurement costs
Power Network	47.6	42.7	4.9	Increase mainly due to the improvement of operating efficiency, despite of a decrease in energy demand in Chubu region
JERA (*1)	71.2	(1.0)	72.2	
Others (*2)	41.2	24.3	16.9	Increase mainly due to conversion of time lag loss incurred by fuel cost adjustment system into income

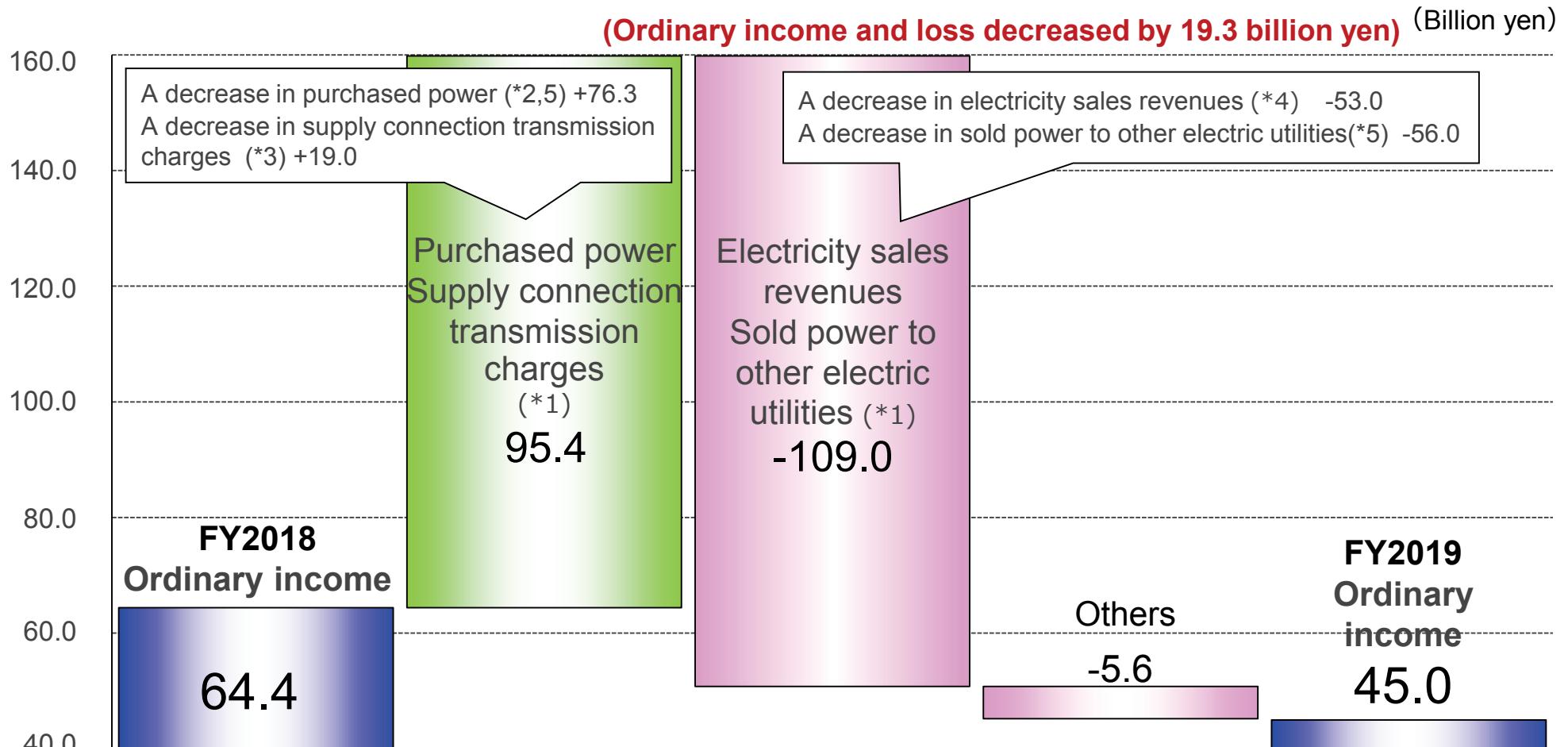
(Note) Each segment is stated before eliminating internal transaction.

\*1 "JERA" segment in FY2018 includes JERA and thermal power generation business of Chubu Electric Power.

\*2 "Others" segment is business segment that is not reporting segments and includes renewable energy company, nuclear power division, administrative division and other affiliated companies, etc.

# Segment Information <2> Customer Service & Sales

## [Factors contributing to change in Ordinary income and loss]



\*1 Customer Service & Sales Company stand-alone basis    \*2 The amount stated is Purchased power less Grant under act on purchase of renewable energy sourced electricity from

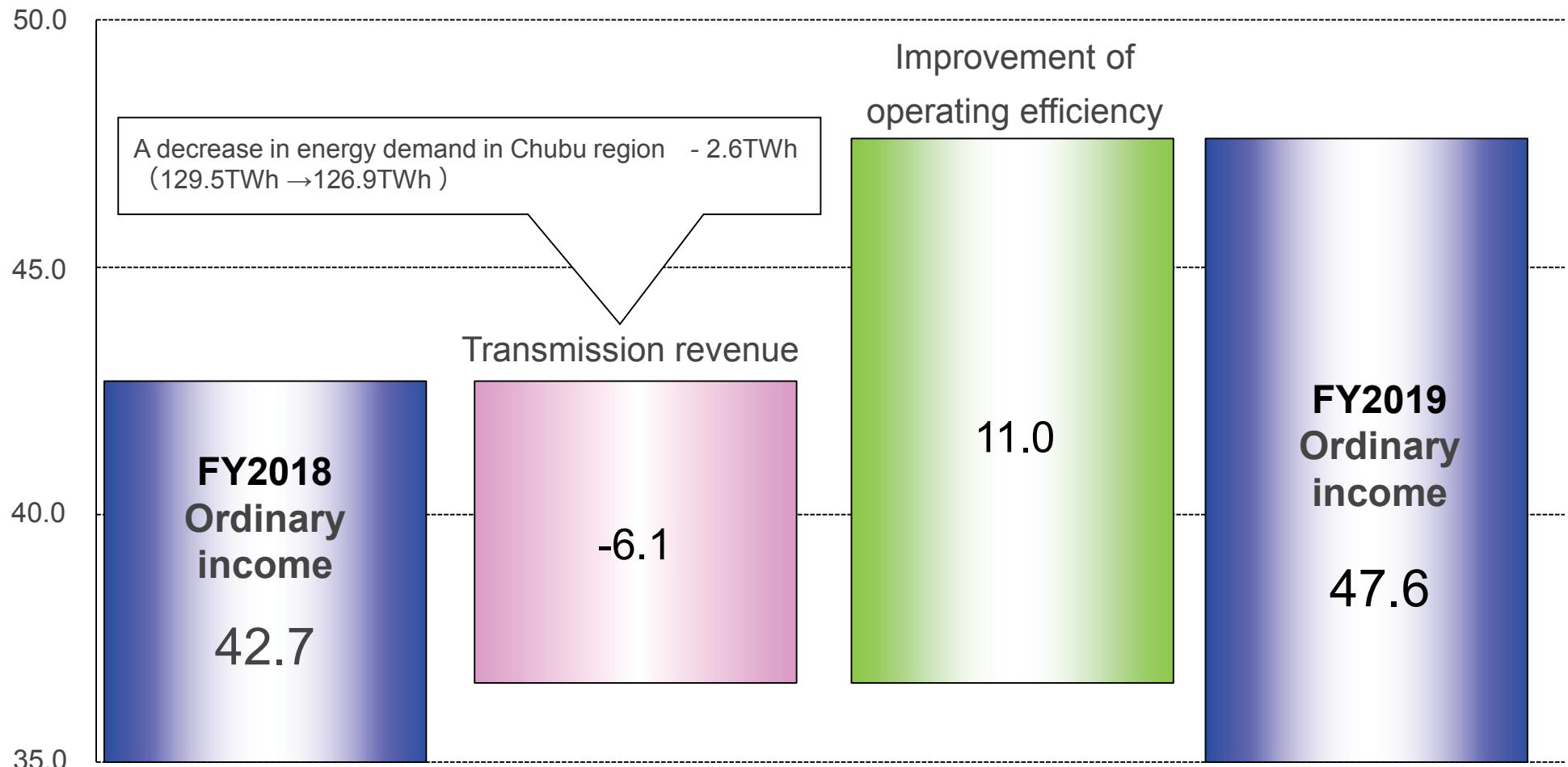
\*3 The amount includes transmission charges to Power Network Company \*4 The amount excluding surcharge under act on purchase of renewable energy sourced electricity

\*5 The amount includes the impact of decrease in power adjustment transaction associated with thermal power plant being traded between JERA and Power Network Company directly, not through Customer Service & Sales Company, as from FY 2019.

# Segment Information <3> Power Network

## [Factors contributing to change in Ordinary income and loss]

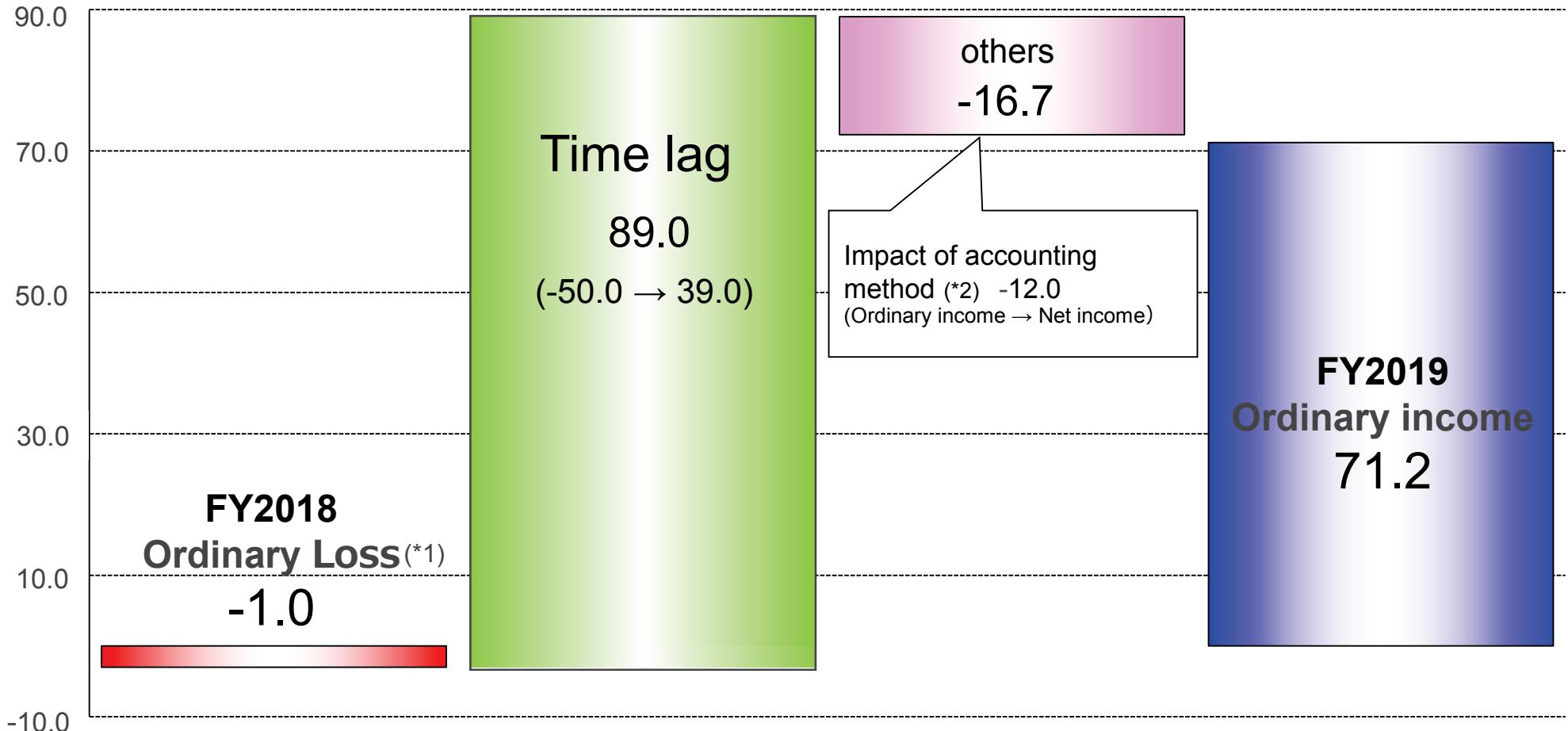
(Ordinary income and loss increased by 4.9 billion yen) (Billion yen)



# Segment Information <4> JERA

## [Factors contributing to change in Ordinary income and loss]

(Ordinary income and loss increased by 72.2 billion yen) (Billion yen)



\*1 Income of FY2018 includes the income from thermal power generation business of Chubu Electric Power.

\*2 The recognition of JERA profit was changed from pre-tax basis to post-tax basis under consolidation, as the existing thermal power generation businesses was integrated to JERA which is affiliates accounted for under the equity method.

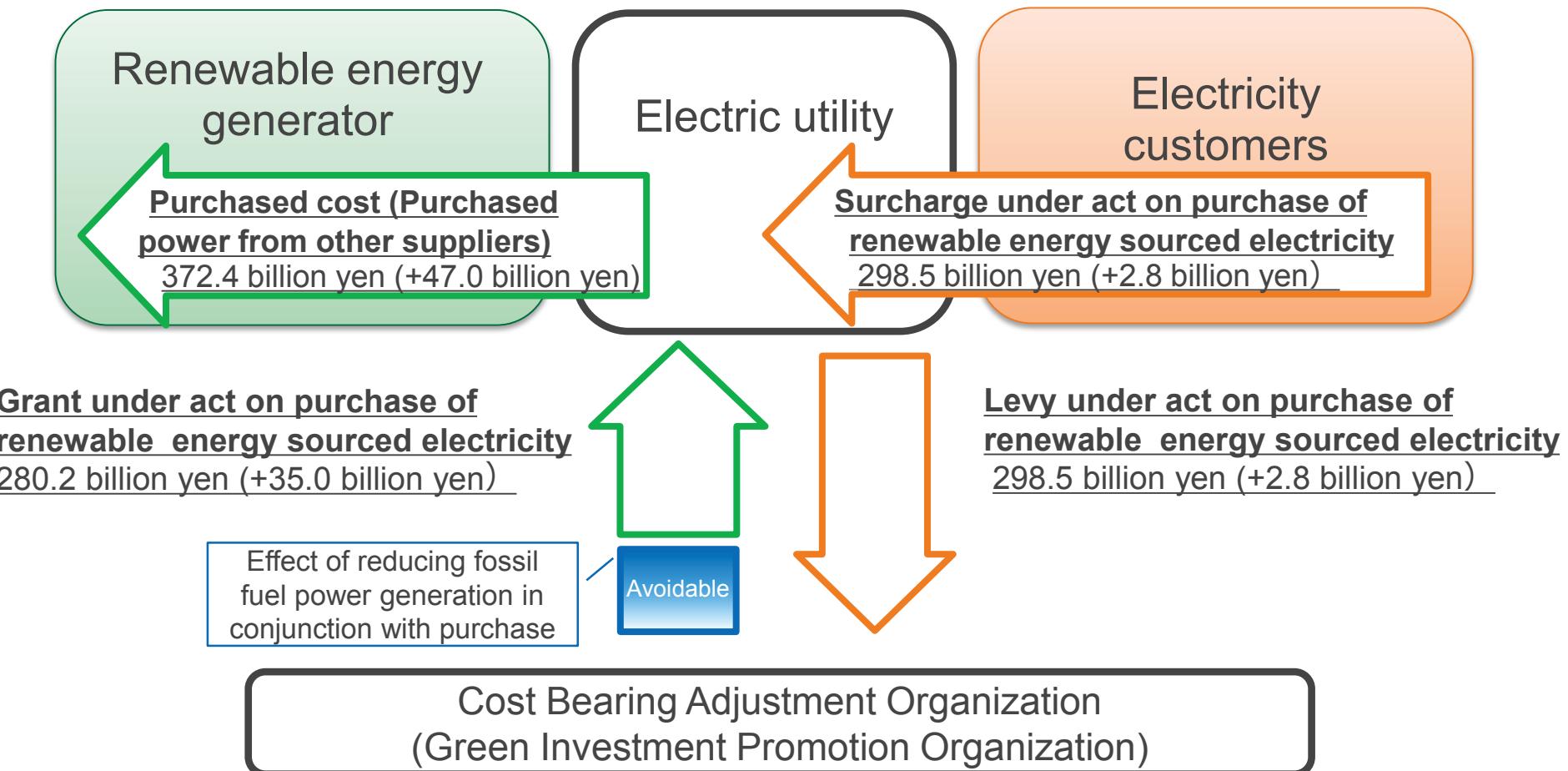
# Consolidated Statements of Cash Flows

	FY2019 (A)	FY2018 (B)	Change (A-B)	(Billion yen)	<Major factors>
Cash flows from operating activities (a)	255.8	296.4	(40.5)		
Cash flows from investing activities (b)	(647.6)	(368.3)	(279.2)		
Cash flows from financing activities (c)	(5.8)	337.2	(343.1)		
Net decrease in cash and cash equivalents <sup>(*)</sup> (a)+(b)+(c)	(402.4)	265.1	(667.6)		Payment of adjustment money due to integration of the existing thermal power generation businesses into JERA -335.0
Free cash flows (a)+(b)	(391.7)	(71.9)	(319.7)		

\* Includes changes in cash and deposits, etc. due to change in scope of consolidation.

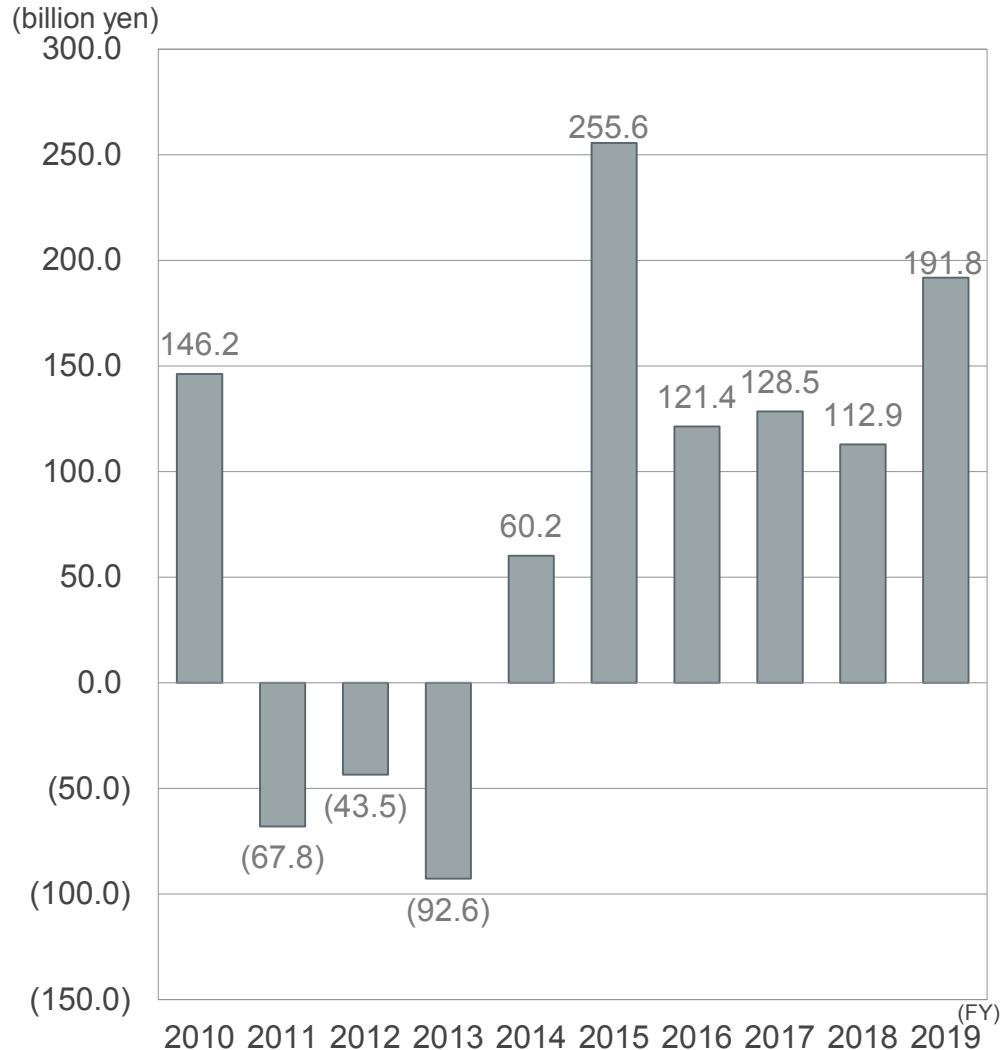
	FY2019 (A)	FY2018 (B)	Change (A-B)
Free cash flows (a)+(b)	(391.7)	(71.9)	(319.7)

<Result of FY2019 > \*change from the previous year in parenthesis

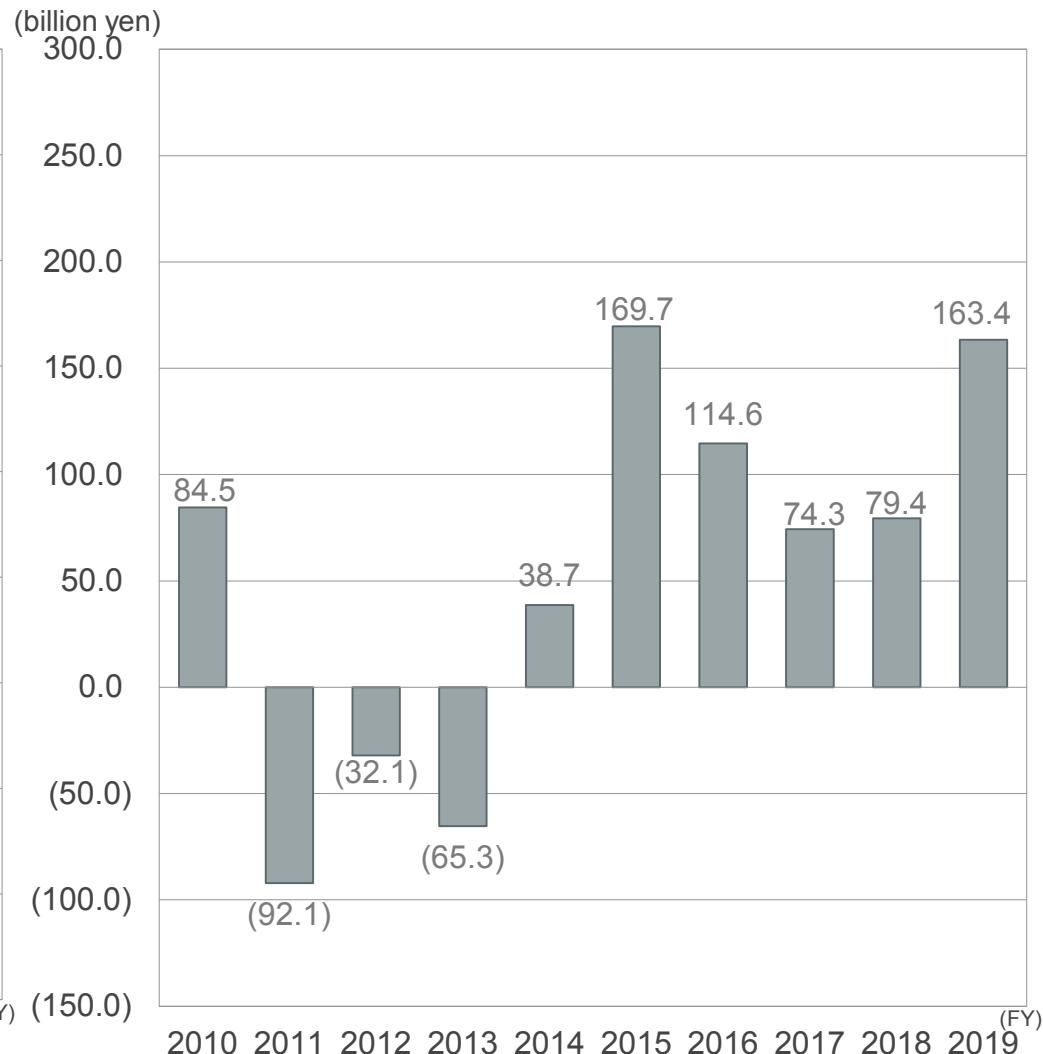


# Ordinary Income (Loss) and Net Income (Loss)

[Consolidated Ordinary Income (Loss)]

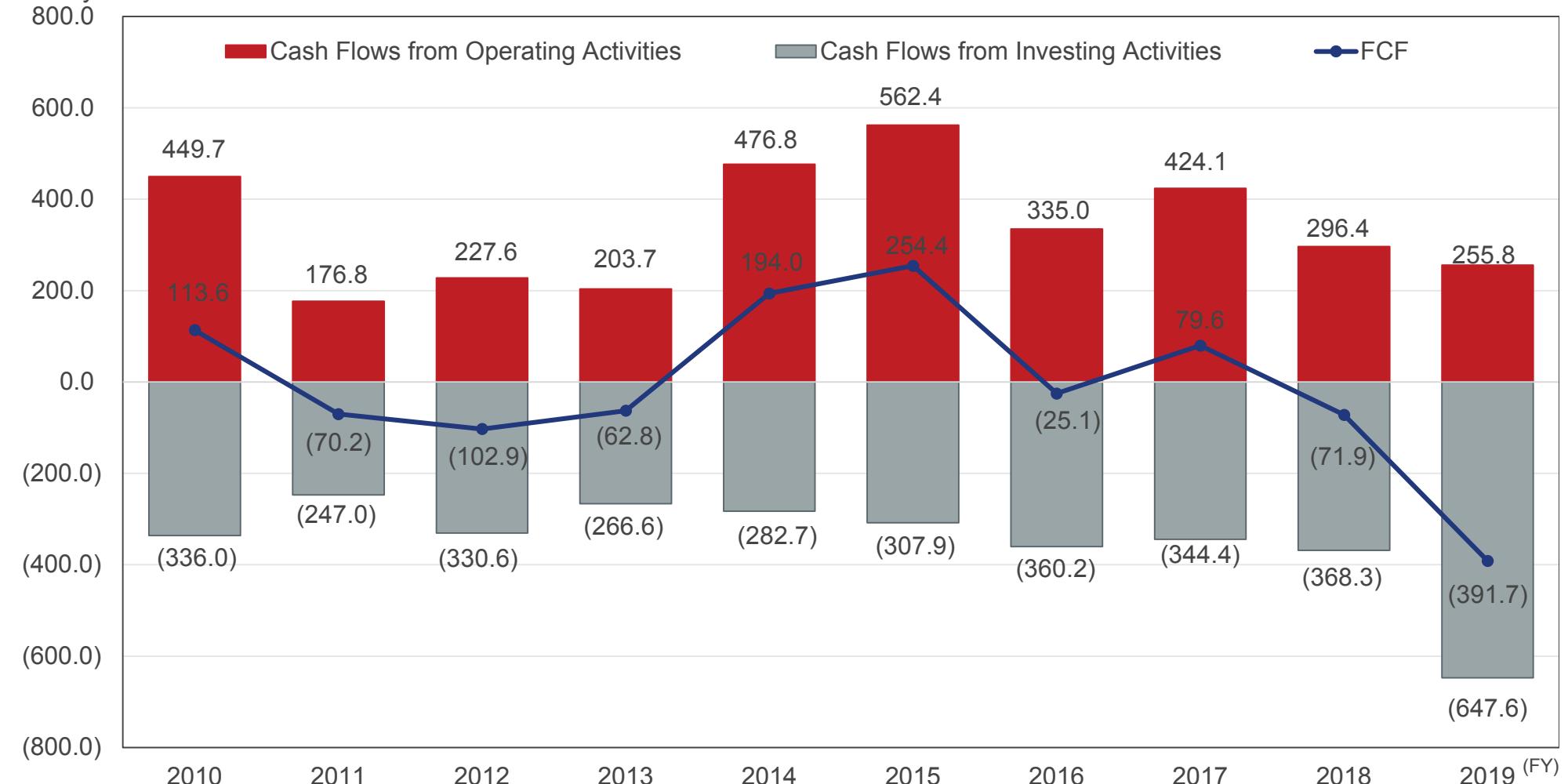


[Consolidated Net Income (Loss)]



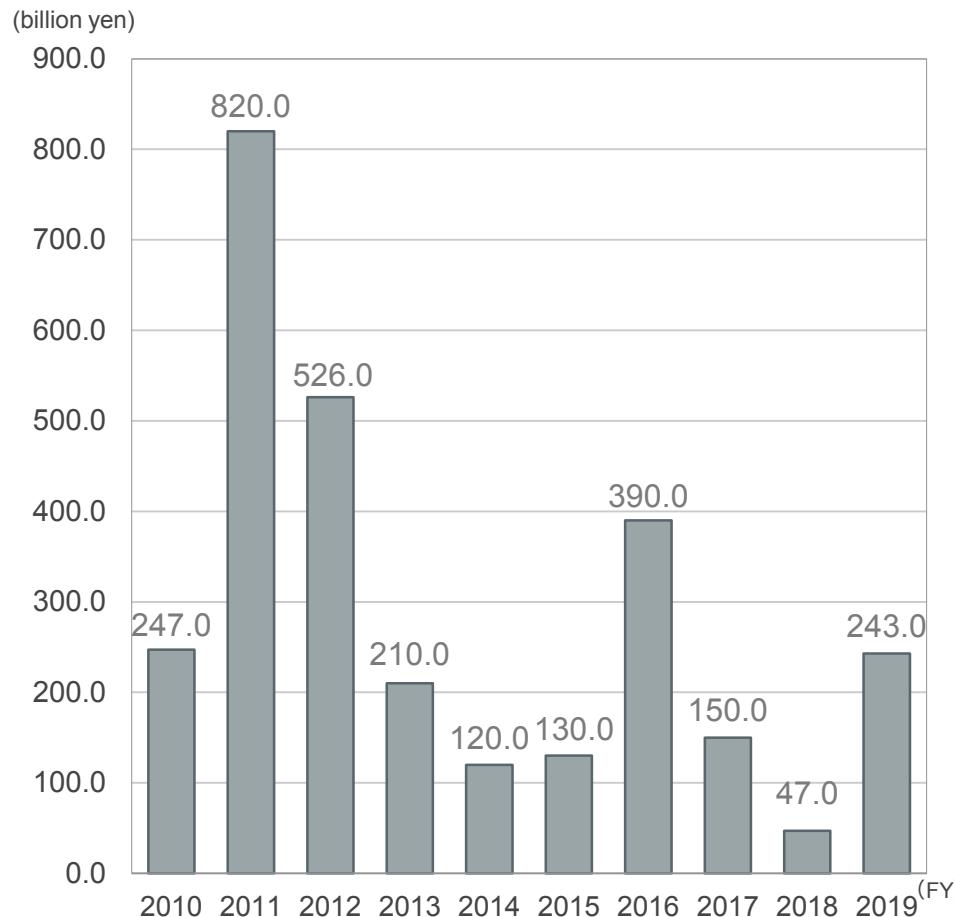
# Cash Flow (Consolidated)

(billion yen)

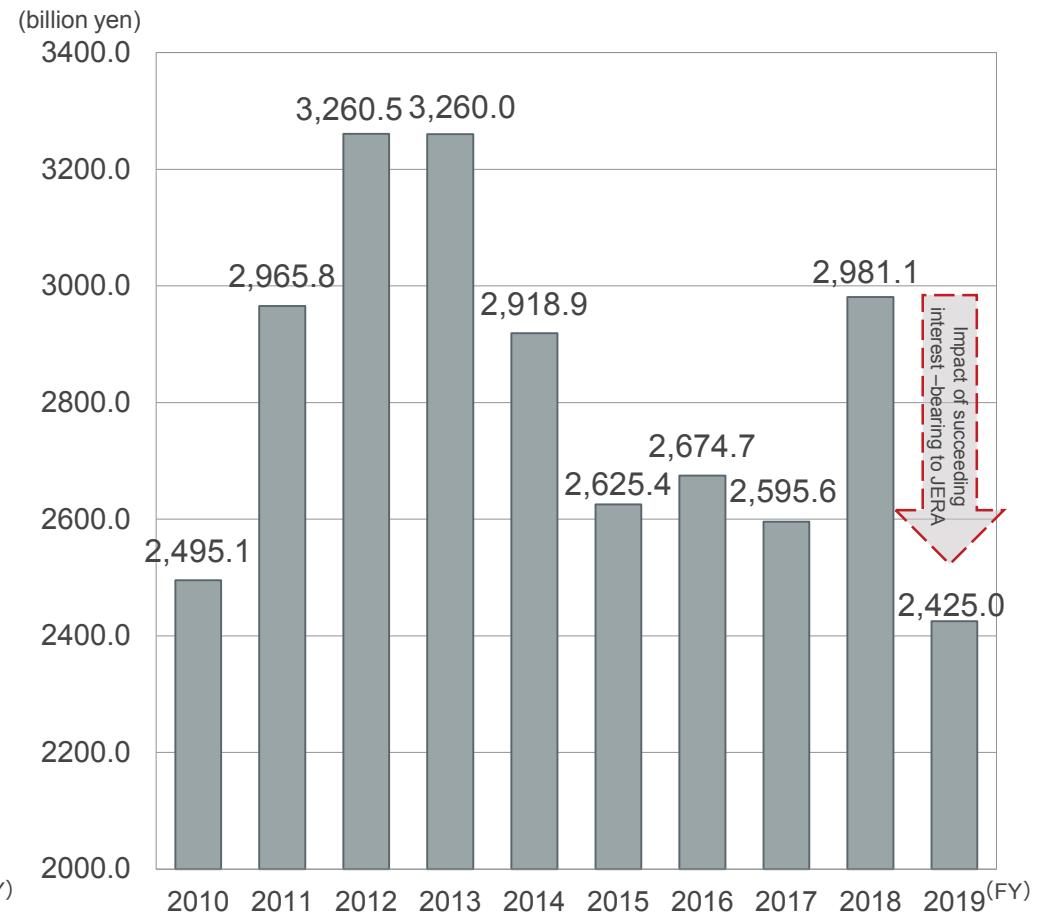


# Fund Raising and Outstanding Interest-bearing Debt

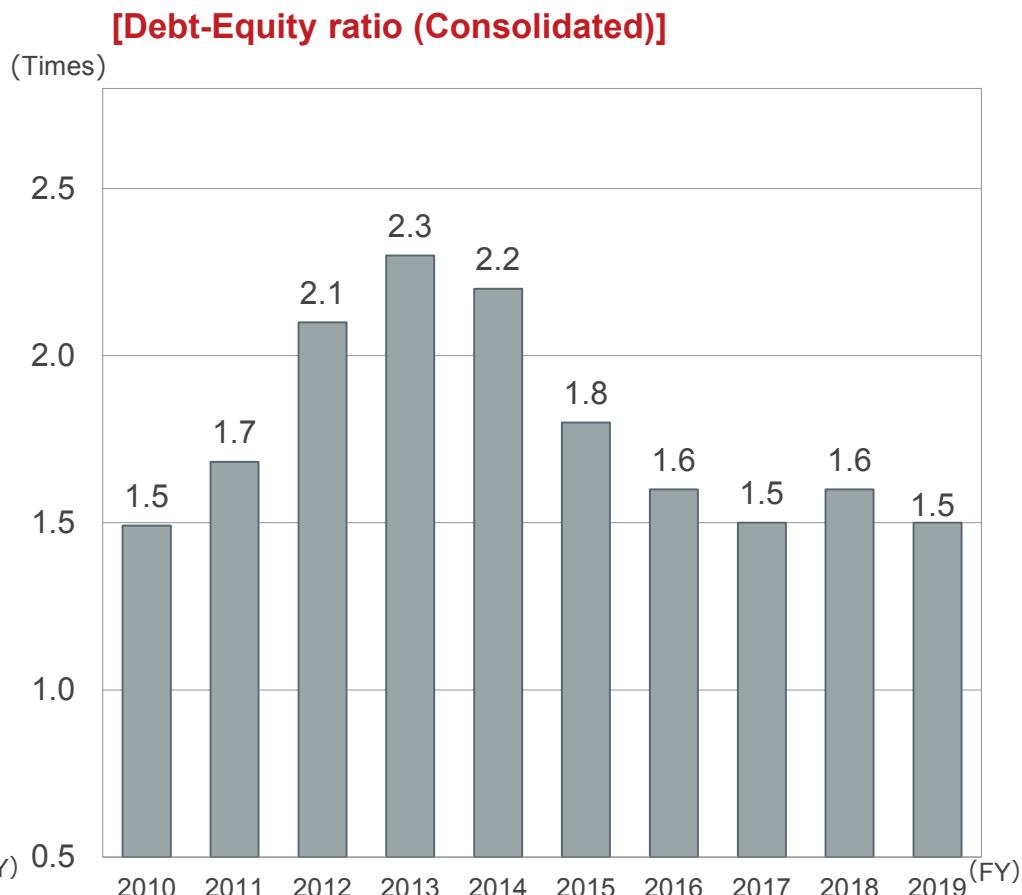
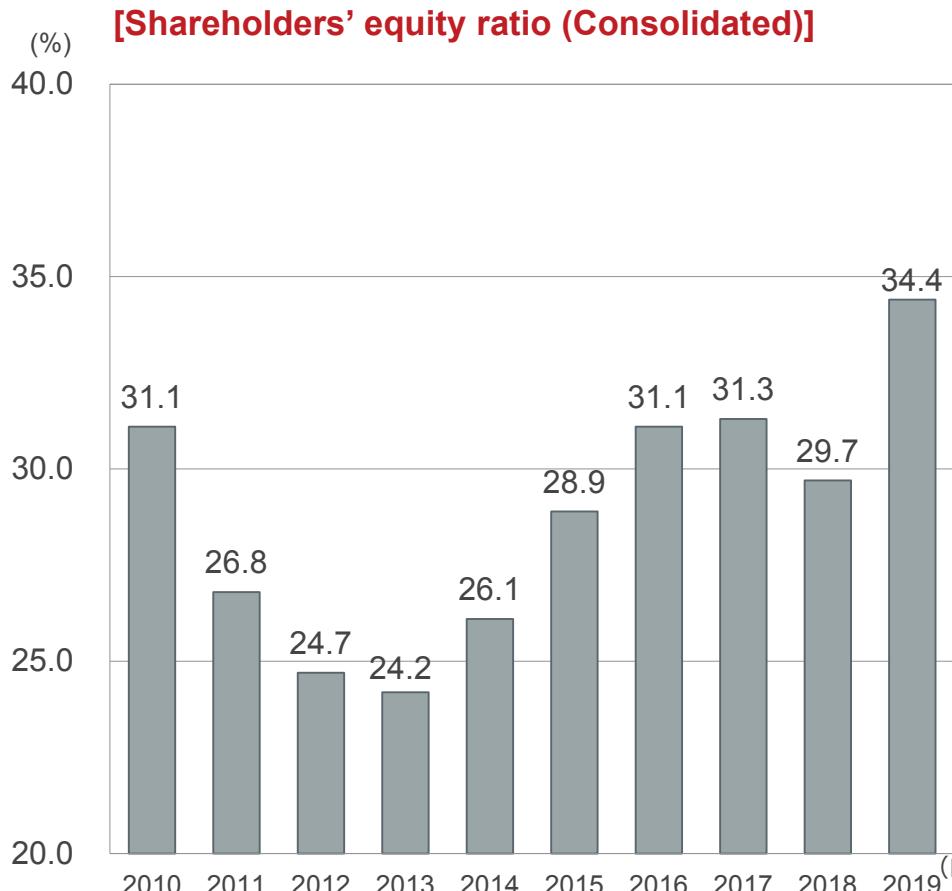
[Fund raising (Nonconsolidated) ]



[Outstanding Interest-bearing debt (Consolidated) ]



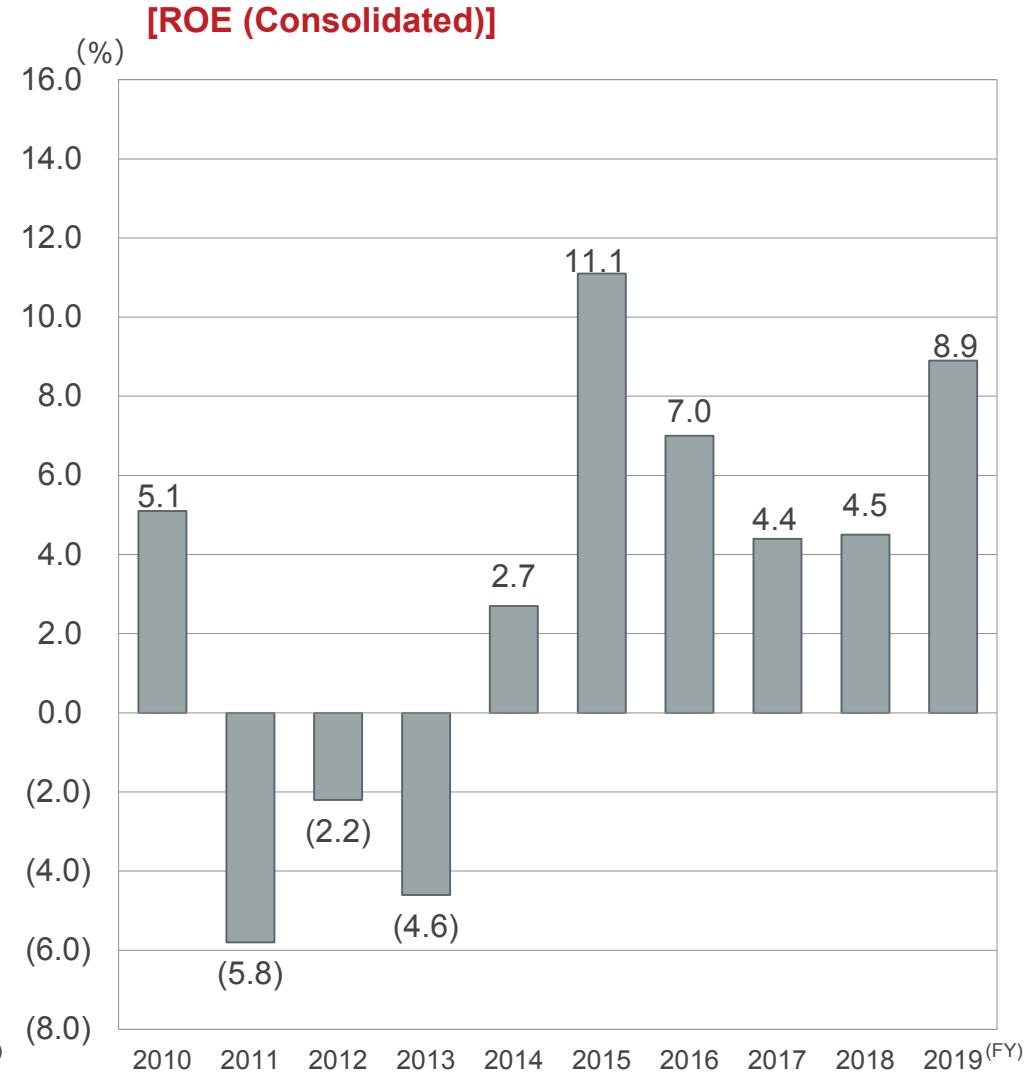
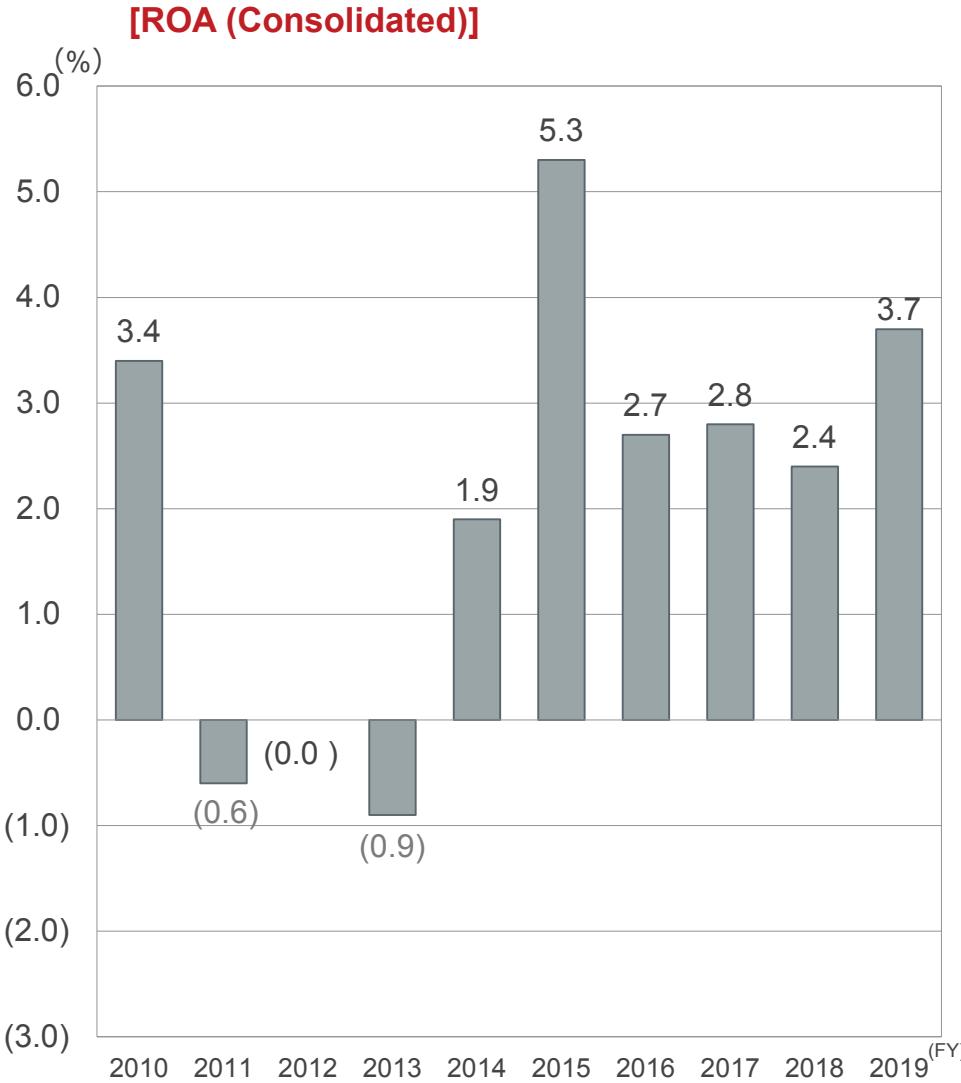
# Financial Ratio, Credit Ratings



**[Credit ratings (long-term)]**

Moody's	R&I	JCR
A3	A+	AA

# ROA and ROE



# Sales Figures

		FY2019	Target
Chubu region	The number of entry; New electric tariff menu	Approx. 2.13 million <small>As of April, 2020</small>	-
	The number of sales; Services in a set with electric power or gas	Approx. 35 thousand <small>As of May 14, 2020</small>	Acquire 100 thousand customers by FY2020
Outside of Chubu region	Electrical energy sold outside of Chubu region	11.1TWh	Increase to approx. 30.0TWh/year (second half of 2020) in the Tokyo metropolitan area
	The number of applications; Electricity in the Tokyo metropolitan area	Approx. 260 thousand <small>As of May 12, 2020</small>	-
Gas	Gas and LNG sold	1,033 thousand tons	Increase to 3,000 thousand tons/year (second half of 2020s)
	The number of applications; Gas (for household, etc.)	Approx. 340 thousand <small>As of April 29, 2020</small>	-

# Monthly Breakdown of Electrical Energy Sold

(TWh)

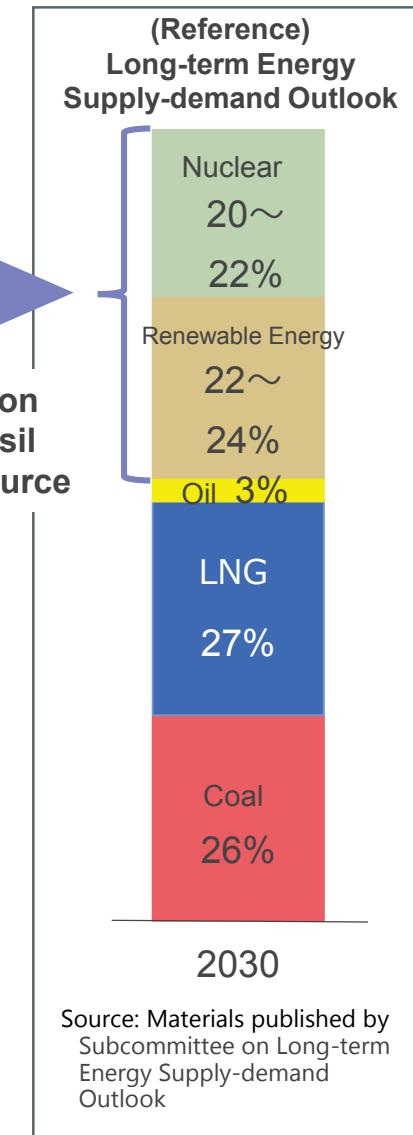
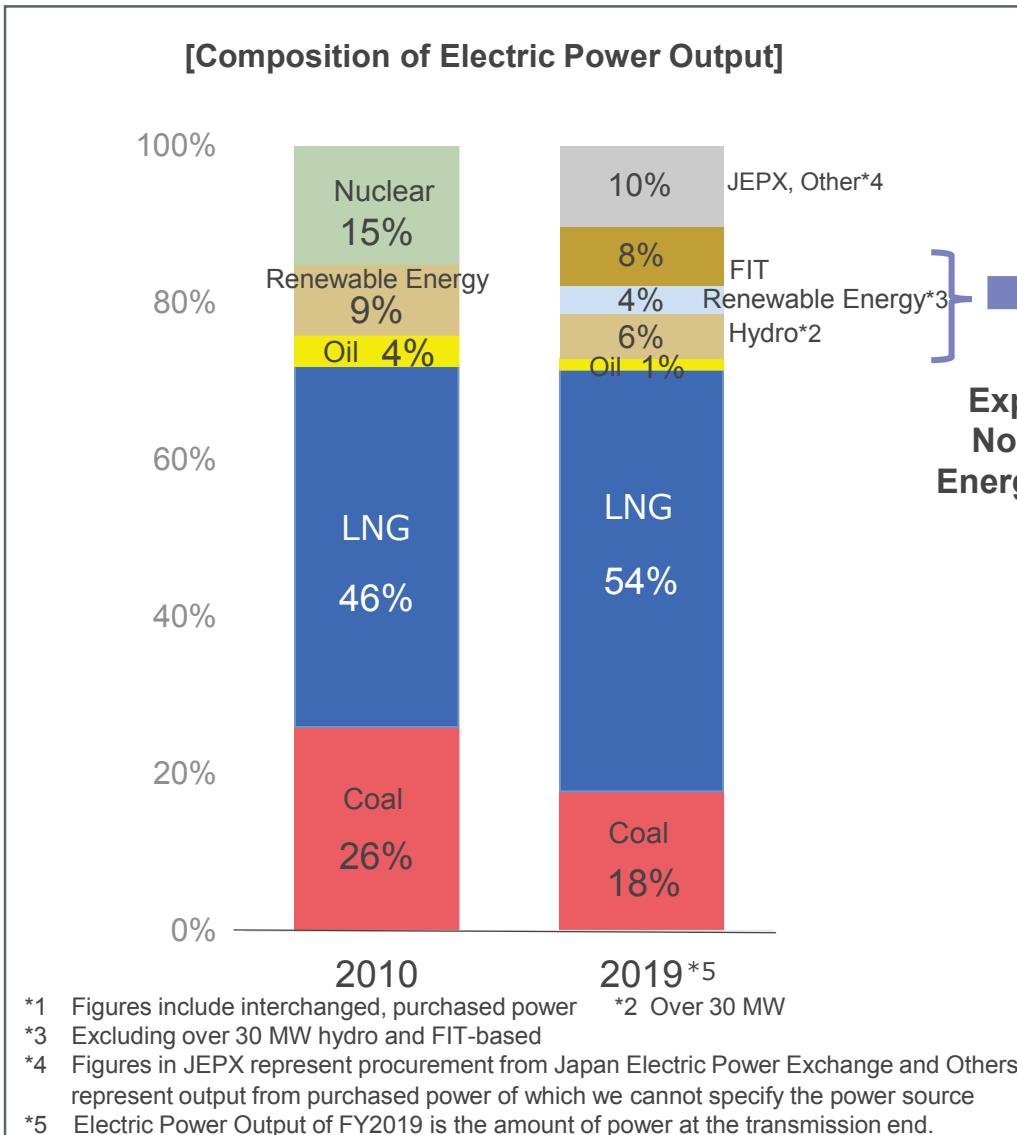
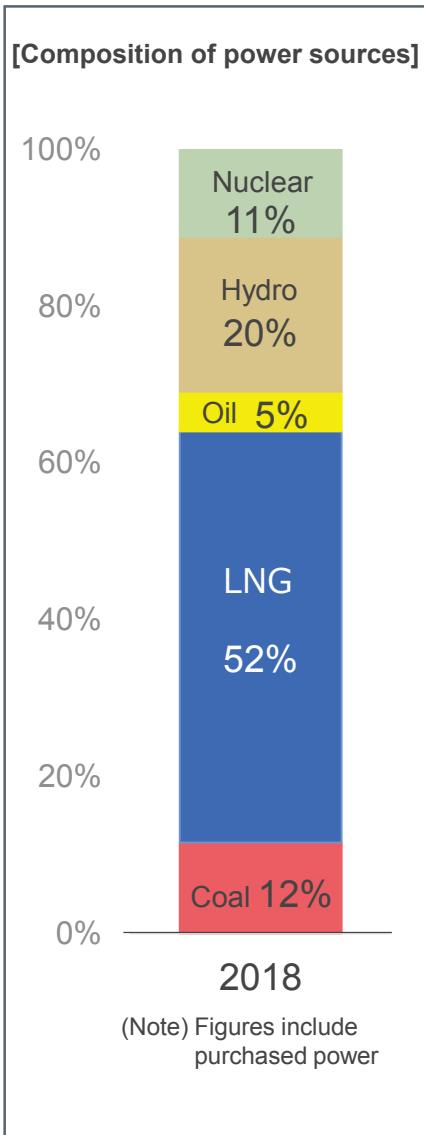
	FY2019												
	Apr.	May	June	July	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Total
Low voltage	3.0	2.8	2.1	2.3	3.4	3.0	2.4	2.5	2.8	3.9	3.4	3.1	34.6
High voltage· Extra-high voltage	6.5	6.5	7.0	7.5	7.5	7.6	7.1	6.5	6.5	6.5	6.7	6.7	82.6
Total	9.5	9.3	9.1	9.8	10.8	10.6	9.5	9.0	9.2	10.4	10.1	9.8	117.2

(TWh)

	FY2018												
	Apr.	May	June	July	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Total
Low voltage	2.9	2.5	2.3	2.7	3.6	3.3	2.3	2.5	3.0	4.2	3.9	3.1	36.4
High voltage· Extra-high voltage	6.4	6.3	6.9	7.6	7.6	7.3	7.0	6.6	6.5	6.6	6.6	6.7	81.9
Total	9.3	8.9	9.1	10.3	11.2	10.5	9.3	9.1	9.5	10.7	10.5	9.8	118.3

\* The total may not match due to rounding.

# Composition of Electric Power Output



# Overview of Renewable Energy Business

		Chubu Electric	(Reference) Chubu Electric Group
Hydro	operating	197 Site : 5,459MW	Akigami : 0.29MW(FY2016) Sakore : 0.38MW(FY2018) Amazake : 0.53MW(FY2018)
	plan	Kurokawadaira : 0.17MW (FY2021) Ichishiro : 0.16MW (FY2021) Seinaiji : 5.6MW (FY2022) Abekawa : 7.5MW (FY2024) Uchigatani : 0.72MW(FY2025)	Hidasunouchi : 0.82MW(FY2020)
Wind	operating	Omaezaki : 22MW Atsumi : 7.4 MW (FY2021) Akita Port and Noshiro Port : 5.5MW(FY2022)	150MW
	plan	-	-
Solar	operating	Mega Solar Iida : 1.0MW Mega Solar Shimizu : 8.0MW Mega Solar Kawagoe : 7.5MW Miyako Kuzakai Solar Park : 9.0MW	313MW
	plan	-	-
Biomass	operating	-	Taki bio power : 6.75MW (FY2016) CEPO Handa biomass : 45MW (FY2019)
	plan	Yokkaichi : 49MW (FY2020) Yonago : 16.35MW (FY2021) Kamisu : 22.5MW (FY2023) Aichi Gamagori : 24.25MW (FY2023) Omaezaki Port : 25.48MW (FY2023)	-
Total*	operating	<b>5,506.5MW</b>	Total Grand Total <b>6,022.62MW</b>
	plan	<b>164.63MW</b>	<b>518.17MW</b>

\* Joint businesses are included. (Note) Joint businesses are recorded by equity interest.

(As of the end of March, 2020)

## Development locations of hydroelectric power station

- Conventional hydro
- Generation with minimum water level

Parentheses denote the commercial operation start year.

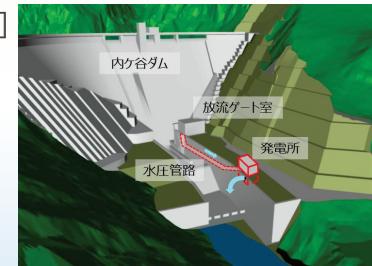
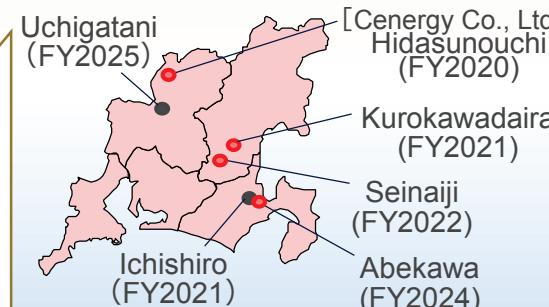


Image of Uchigatani hydroelectric power station installation

## Biomass Power Generation

The situation of the construction of Yokkaichi Biomass Power Generation

### 【Summary of Project】

Site: Yokkaichi City, Mie Prefecture

Power output: 49MW

Power generation:

Approx. 380 million kWh/year

Type of fuel:

Wooden pellet, Palm coconut shell

Annual use of fuel: Approx. 220,000 tons

CO<sub>2</sub> reduction effect :

Approx. 150,000 tons per year

Scheduled start of commercial operation:

May, 2020



**New development of 2 million kW or more as to renewable energy (up to around 2030)**

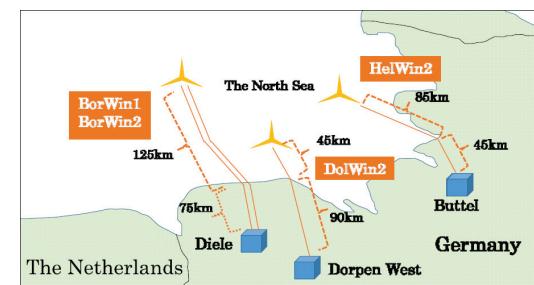
# Overview of Overseas Business <1>

## [Submarine power transmission business in Germany]

Overview of the business				
Project overview	Operating and maintaining following four submarine transmission cables which run from a wind power plant located in an offshore area of the North Sea			
	BorWin1	BorWin2	DolWin2	HelWin2
Transmission Capacity	400MW	800MW	920MW	690MW
Transmission Line Length	200 km  ( On land 75km Submarine 125km )	200 km  ( On land 75km Submarine 125km )	135 km  ( On Land 90km Submarine 45km )	130 km  ( On Land 45km Submarine 85km )
Sponsor	Chubu Electric Power, CIP, Mitsubishi UFJ Lease & Finance Co., Ltd., TenneT Holding B.V.			



(Reference: Tennet Holding's web site)



## [Global training, Incubation, Investment business in Singapore]

Overview of the business	
Company name	Greenway Grid Global Pte. Ltd.
Project overview	<p>(1) Project Investment and Operation Invest in and commercialize promising business opportunities such as electricity transmission and distribution projects, and next-generation infrastructure</p> <p>(2) Incubation of new business Helping to accelerate the commercialization of customer's new business ideas</p> <p>(3) Global training for personnel Nurturing globally capable leaders skilled in new business development</p>
Sponsor	Chubu Electric Power, TEPCO Power Grid Inc., ICMG Co.,Ltd.

## [Power distribution and retail sales business in Philippines]

Overview of the business	
Project overview	Power Distribution and Retail Sales business for New Clark City* in Philippines
Project period	25 years
Sponsor	Chubu Electric Power, Manila Electric Company (MERALCO), Marubeni Corporation, The Kansai Electric Power, and the Bases Conversion and Development Authority in Philippines

\*New Clark City (NCC) is a large scale new city which BCDA is planning to develop at the vacant land of former Clark US Air Force Bases(9,450ha). NCC is nominated as one of the national projects, which seeks solutions of issue that Manila, capital city of the Philippines, is suffering from, such as traffic jam and high population density, aiming to increase number of residents to 1.2M and create 0.8M employments by 2065 through relocation of government facilities, construction of highways, etc.

# Overview of Overseas Business <2>

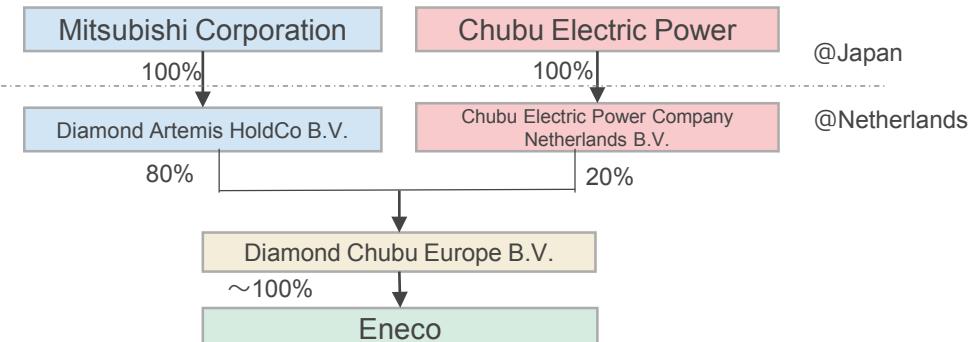
[Mitsubishi Corporation and Chubu Electric Power acquired Dutch Energy Company “Eneco”]

Overview of the business	
Purpose	Positioned as a platform in the European electric power business, and expand growth areas such as renewable energy, retail and new services in the region
Share acquisition method	Acquired 20% of the Eneco shares through Diamond Chubu Europe B.V. established jointly with Mitsubishi Corporation.
Amount of investment	4.1 billion euros (approx. 500 billion yen) *120yen/euros (Investment ratio: Mitsubishi 80%, Chubu 20%)
Outline of the Eneco	Business Comprehensive energy business that combines power, gas and heat
	Region Netherlands, Belgium, Germany, etc.
	Financial Position As of the end of 2019: EBITDA 428 million euros (approx. 51.3 billion yen) *120yen/euros Net income 80 million euros (approx. 9.6 billion yen) *120yen/euros

[Wind power plant owned by Eneco]



[Outline of New Company Diamond Chubu Europe B. V.]

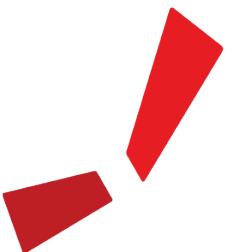


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These assumptions involve certain risks and uncertainties, and may cause actual results materially differ from them, by changes in the managerial environment such as economic activities and market trends.

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