

Value Creation

Looking toward 2050

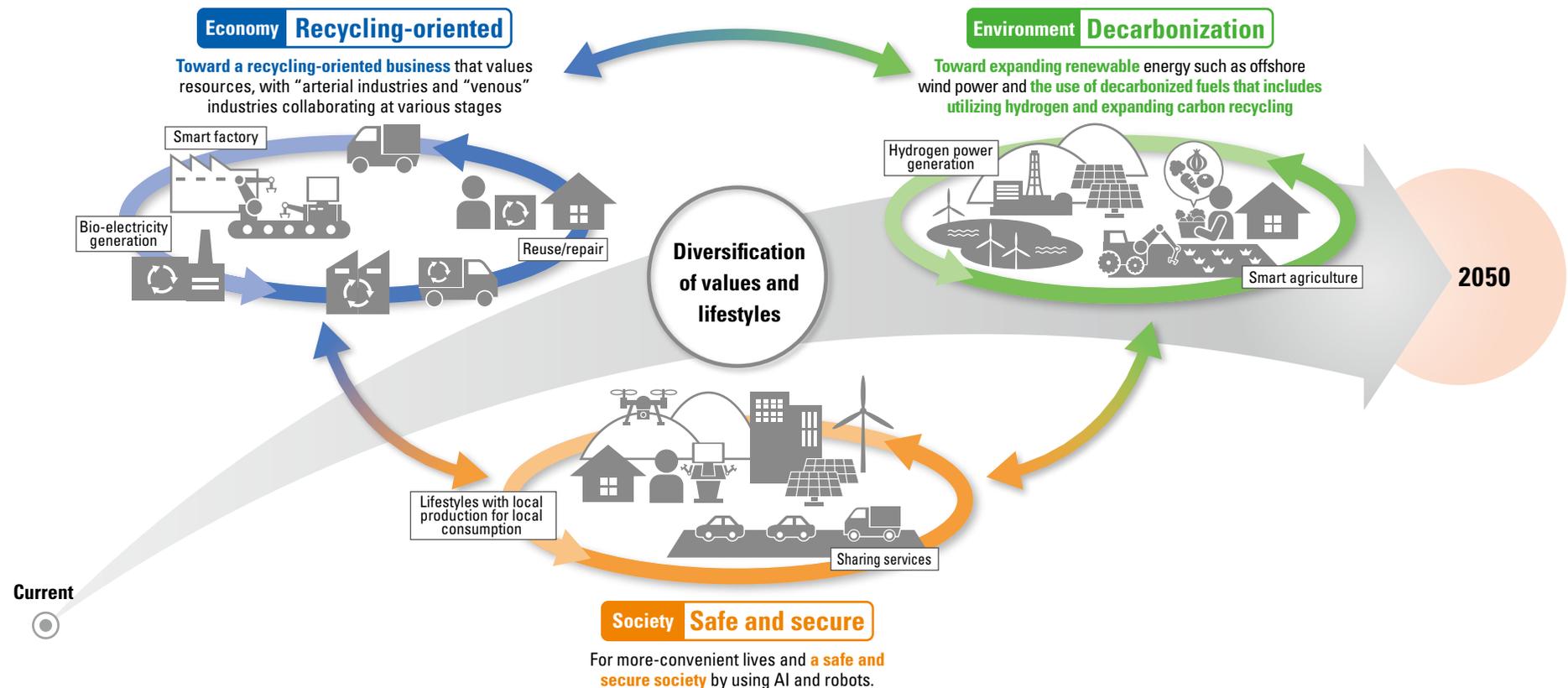
The spread of COVID-19 has served to instill new lifestyles, which mean how we live and work, and accelerate initiatives toward digital transformation and decarbonization. These in turn have prompted drastic changes both in society and industrial structure. With the Japanese government announcing its national policy of achieving carbon neutrality in 2050, the environment surrounding the energy business, in particular, has reached a major turning point.

In keeping with such changes in the social structure and the government's long-term policy, we have explored what value the Chubu Electric Power Group can provide to customers and society while looking ahead to 2050.

Image of Japanese society in 2050

We envision that Japanese society in 2050 will take on the challenge of decarbonization and evolve into a safe, secure and recycling-oriented society through the sophistication of its social infrastructure.

The Chubu Electric Power Group will contribute to a new society through innovations in the energy infrastructure.

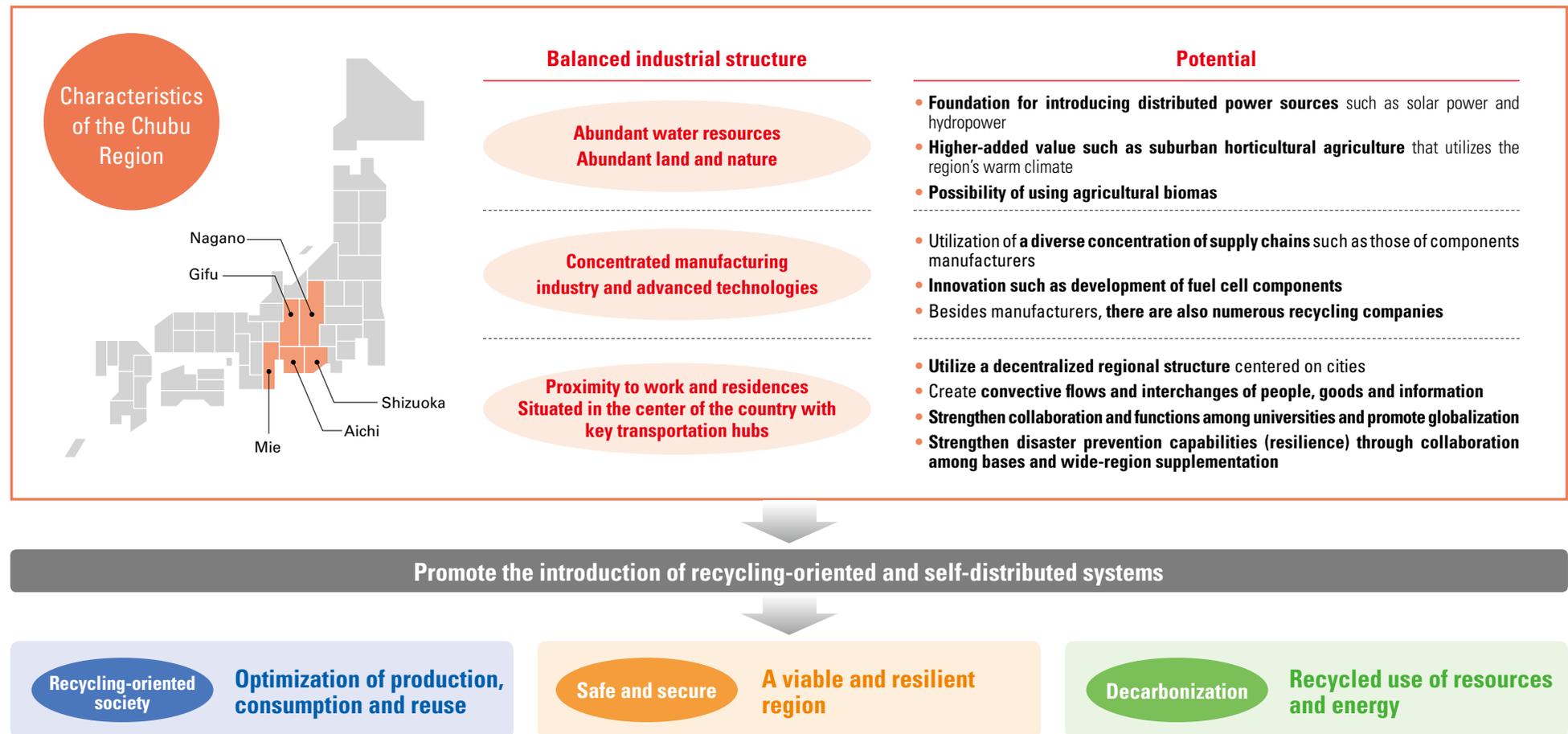


From the Chubu region to the world

The Chubu region has a balanced industrial structure, boasting abundant nature and a thriving agriculture sector and industries. Taking advantage of such characteristics, we believe that the region can quickly proceed with the promotion of a recycling-oriented society and the introduction of self-distributed systems under the collaboration among industry, government and academia, and ultimately move

forward with the transition to a carbon-free society.

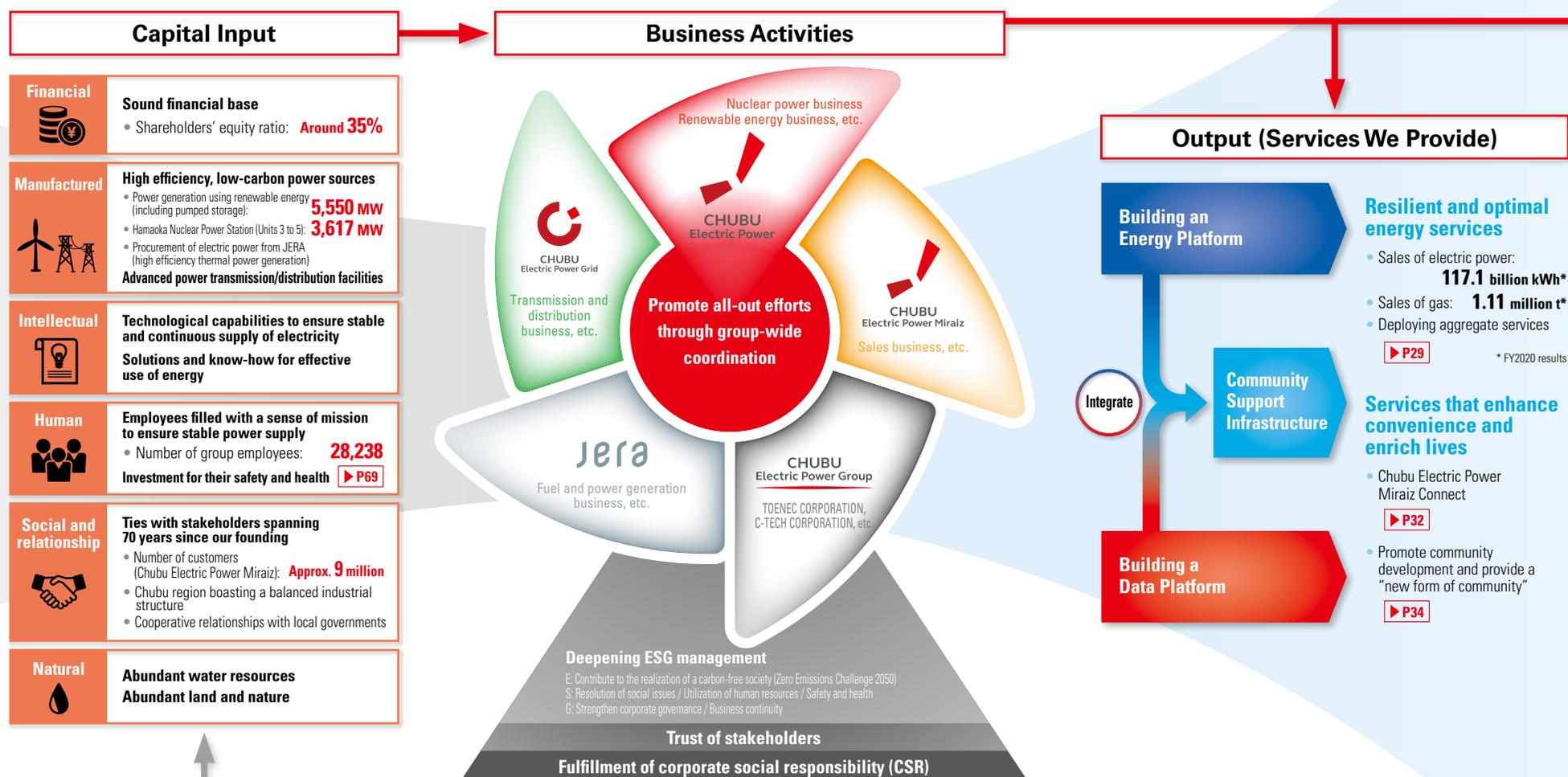
The Chubu Electric Power Group will provide the foundation and community to support the promotion and introduction of these, and together with local residents, will disseminate these initiatives taken in the Chubu region to the rest of Japan and the world.



Value Creation Process

The Chubu Electric Power Group provides value to customers and society by contributing to the realization of a safe, secure, resilient and viable society. Individual group companies will promote closer collaboration to build Energy and Data Platforms, integrate them into a Community Support Infrastructure and make all-out efforts to maximize the value we provide.

Simultaneously, through the innovations in the energy infrastructure, we will work with customers and society to contribute to the realization of carbon-free society and will fulfill our corporate philosophy of “delivering energy that is indispensable to people’s lives and so contributing to the development of society.”





Outcome (Value we deliver to stakeholders)

<p>Financial</p>	<p>Consolidated ordinary income: 250 billion yen or more (in the late 2020s)</p>
<p>Manufactured</p>	<p>Developing renewable energy power sources: 2,000 MW or more (in around 2030) Utilizing the Hamaoka Nuclear Power Station (on the premise that we can ensure safety and obtain trust of local communities) Pursuing zero emission thermal power by JERA ▶ P47 Installing next-generation power transmission/distribution facilities ▶ P29</p>
<p>Intellectual</p>	<p>Technological capabilities to further enhance S+3E Evolution of energy solutions</p> <ul style="list-style-type: none"> Proposing integrated development solutions ▶ P42
<p>Human</p>	<p>Realizing diversity and life-work balance</p> <ul style="list-style-type: none"> Number of women in managerial positions: More than triple from FY2014 (in FY2025) Percentage of male employees taking childcare leave: 30% or more (in FY2025) Safe, healthy and rewarding workplaces ▶ P69-74
<p>Social and relationship</p>	<p>Promoting industry-government-academia collaboration Closer collaboration with business and alliance partners</p>
<p>Natural</p>	<p>Reducing CO2 emissions</p> <ul style="list-style-type: none"> Emissions deriving from electrical energy sold: Reduction of 50% or more (in 2030) Emissions from entire business: Attaining net zero (in 2050)

Contributing to the realization of a safe, secure, resilient and viable society (SDGs) - Society 5.0-

Safe and secure society

Carbon-free society

Recycling-oriented society

Shareholders and Investors

We are striving to maintain and increase profits for our shareholders and investors through efficient management and effective investment.

Customers

We are committed to providing our customers with safe, convenient, and affordable energy services, as well as other services of value that meet their needs.

Stakeholders

Employees

We respect individuals and are endeavoring to create a cheerful and motivating workplace.

Local Communities

We are determined to conserve the global environment and contribute to sustainable local development in partnership with local communities.

Business Partners

We promise to deal fairly with our suppliers as equal business partners toward mutual growth and development.

